
Unit 7

BCAs for Wildfire, Seismic, and Landslide/Catastrophic Failure
Mitigation Projects

Objectives

At the end of this unit, participants will be able to:

- Explain BCA data and documentation requirements for wildfire mitigation, non-structural seismic retrofits, and landslide/catastrophic failure mitigation projects
- Complete a wildfire mitigation BCA
- Complete a non-structural seismic retrofit BCA
- Complete a landslide acquisition BCA using the Landslide Acquisition Calculator
- Complete a catastrophic failure mitigation project BCA

Scope

- Unit 7 Overview & Objectives
- Wildfire mitigation project basics
- Wildfire mitigation BCA: BCA Toolkit Exercise and data input overview
- Seismic mitigation project basics
- Non-structural seismic mitigation BCA: BCA Toolkit Exercise and data input overview
- Landslide and other catastrophic failure mitigation project basics
- Landslide acquisition BCA: Landslide Acquisition Calculator exercise and data input overview
- Catastrophic failure mitigation BCA: BCA Toolkit Exercise and data input overview
- Unit 7 Review

Methodology

This unit will be delivered as an in-person classroom course, and will use a combination of lecture and discussion.

The instructor will introduce the unit and then go through each slide, pausing for questions and short discussion if needed. The instructor should also prompt students to follow along in their Student Manuals.

Since this is a longer unit, the instructor is encouraged to give the class breaks as needed.

BCA Toolkit Exercise/Case Studies

When the “BCA Toolkit Exercise” slides appear in the presentation (see Figure 1 below), the instructor should open the BCA Toolkit and have the students also open the Toolkit on their computers. The instructor should then guide the students through completing data entry for the project type(s) being discussed, using the slides that follow to describe the data inputs for that project type. As you enter values into the Toolkit, make sure to point out the comment boxes and show how a user would enter a comment describing where they obtained the value and referring the reviewer to the appropriate document in their project application.

Note that once a particular data input is covered in a slide (or earlier unit) it is not covered again in subsequent project type exercises.

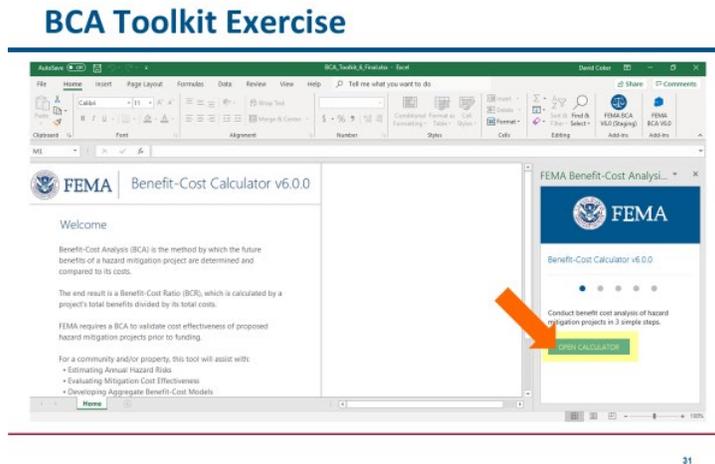


Figure 1: BCA Toolkit Exercise slide



Notes: For the non-structural seismic retrofit example, you will need to use BCA Toolkit Version 5.3. If for some reason Version 5.3 is not loaded on the instructor or student computers, and there is no way to quickly install it, you may walk students through the example using Version 6.0, but warn them that the BCR calculations may not appear correctly.

For the landslide acquisition example, you will need to download the [Landslide Acquisition Calculator](#).

Several case studies are provided as supplements to the training material and may be downloaded at <https://www.fema.gov/benefit-cost-analysis>. These case studies may be used during the BCA Toolkit exercise portions of the unit. However, instructors are encouraged to use examples from their own Regions or states if appropriate. Students are also encouraged to use projects they might be working on and have the instructors and other students offer suggestions on how to input the data in the BCA Toolkit.

Time Plan

The instructor should advise students that this will be a long unit, but that the class will take a break(s) when needed.

A suggested time plan for each topic in this unit is shown below. More or less time may be required, based on the experience level of the group.

- Unit 7 Overview & Objectives (5 minutes)
- Wildfire mitigation project basics (10 minutes)
- Wildfire mitigation BCA: BCA Toolkit Exercise and data input overview (20 minutes)
- Seismic mitigation project basics (10 minutes)
- Non-structural seismic mitigation BCA: BCA Toolkit Exercise and data input overview (20 minutes)
- Landslide and other catastrophic failure mitigation project basics (10 minutes)
- Landslide acquisition BCA: Landslide Acquisition Calculator exercise and data input overview (20 minutes)
- Catastrophic failure mitigation BCA: BCA Toolkit Exercise and data input overview (20 minutes)
- Unit 7 Review (5 minutes)

Total Time (Estimated): 2 hours

Materials

- Unit 7 Visuals
- Unit 7 Instructor Guide
- Unit 7 Student Manual
- Computer/BCA Toolkit Versions 6.0 and 5.3
- [Landslide Acquisition Calculator](#)

Unit 7 Overview

Unit 7 Overview

- This unit will cover:
 - Project basics, data and documentation requirements, and BCA Toolkit exercises for:
 - Wildfire mitigation projects
 - Seismic retrofit projects
 - Landslide and other catastrophic failure mitigation projects

2

Visual 1: Unit 7 Overview

Instructor:

This unit will cover:

- Project basics, data and documentation requirements, and BCA Toolkit exercises for:
 - Wildfire mitigation projects
 - Seismic retrofit projects
 - Landslide and other catastrophic failure mitigation projects

Unit 7 Objectives

Unit 7 Objectives

- At the end of this unit, participants will be able to:
 - Explain BCA data and documentation requirements and complete a BCA for:
 - Wildfire mitigation project
 - Seismic non-structural retrofit
 - Landslide mitigation project

3

Visual 2: Unit 7 Objectives

Instructor:

Unit 7 has several objectives. At the end of this unit, students should be able to:

- Explain BCA data and documentation requirements for wildfire mitigation, seismic retrofit, and landslide/catastrophic failure mitigation projects
- Complete a wildfire mitigation BCA
- Complete a seismic non-structural retrofit BCA
- Complete a landslide mitigation BCA

Wildfire mitigation projects

Wildfire Mitigation Projects

Wildfires: key terms

Wildfires: key terms

- **Wildland/Urban Interface (WUI):** The transition zone from wilderness to developed areas.
- **Fuel load:** The available flammable material around a wildfire. There is additional fuel load in WUI areas due to the presence of structures.
- **Wildfire risk:** The probability and severity of fires.
- **Burn recurrence interval:** The recurrence interval for wildfire at that location.

5

Visual 3: Wildfires: key terms

Instructor:

Here are some key terms related to wildfire.

Wildland/Urban Interface (WUI): The transition zone from wilderness to developed areas.

Fuel load: The available flammable material around a wildfire. There is additional fuel load in WUI areas due to the presence of structures.

Wildfire risk: The probability and severity of fires.

Burn recurrence interval: The recurrence interval for wildfire at that location.

Wildfire data sources

Wildfire data sources

- LANDFIRE maps from USGS
 - Information on burn recurrence intervals for various locations nationwide
- National fire hazard maps
 - Fire hazard levels for various locations
- State and local fire hazard maps
 - Fire hazard levels for specific locations
- Historical fire data
 - Longer-term indication of the local fire hazard level



6

Visual 4: Wildfire data sources

Instructor:

There are a number of data sources for wildfire projects. Here are some of the most common:

LANDFIRE maps from USGS

- Information on burn recurrence intervals for various locations nationwide

National fire hazard maps

- Fire hazard levels for various locations

State and local fire hazard maps

- Fire hazard levels for specific locations

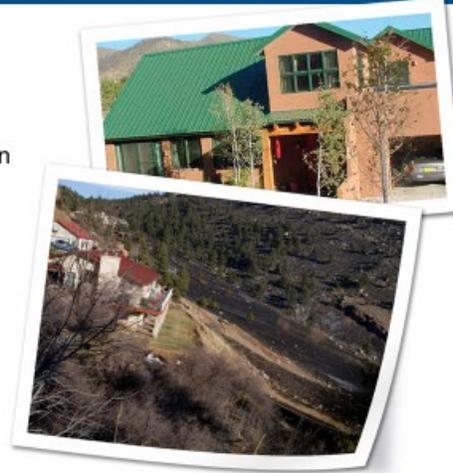
Historical fire data

- Longer-term indication of the local fire hazard level

Wildfire mitigation project types

Wildfire mitigation project types

- Three types:
 - Hazardous fuels reduction
 - Defensible space activities
 - Ignition-resistant construction (must be combined with defensible space)



7

Visual 5: Wildfire mitigation project types

Instructor:

There are three types of wildfire mitigation activities funded by FEMA HMA:

- Hazardous fuels reduction
- Defensible space activities
- Ignition-resistant construction (must be combined with defensible space)

Hazardous fuels reduction

Hazardous fuels reduction

- Vegetation management
 - Within two miles of home/structure
- Vegetation removal
 - Chemical treatments such as herbicide applications
- Vegetation clearing or thinning
 - Biomass removal
- Default effectiveness: 10%



Visual 6: Hazardous fuels reduction

Instructor:

Hazardous fuels reduction can include the following:

- Vegetation management: Within two miles of home/structure
- Vegetation removal: Chemical treatments such as herbicide applications
- Vegetation clearing or thinning
- Biomass removal

The default project effectiveness for hazardous fuels reduction is 10%, meaning that the after-mitigation damages are expected to be 10% less than the before-mitigation damages.

Defensible space

Defensible space

- Create perimeter around structures
- Replace flammable vegetation with less flammable species
- Clear combustibles in safety zone
- Default effectiveness: 10%



Visual 7: Defensible space

Instructor:

Defensible space projects:

- Create a perimeter around structures
- Replace flammable vegetation with less flammable species
- Clear combustibles in safety zone

The default project effectiveness for defensible space is 10%, meaning that the after-mitigation damages are expected to be 10% less than the before-mitigation damages.

Ignition-resistant construction

Ignition-resistant construction

- Must be combined with defensible space
- May be subject to state and/or local building codes
- Examples:
 - Installation of ignition-resistant roofing
 - Installation of ignition-resistant walls(s)
 - Purchase and installation of water hydration systems
- Default effectiveness (combined with defensible space):
20%

10

Visual 8: Ignition-resistant construction

Instructor:

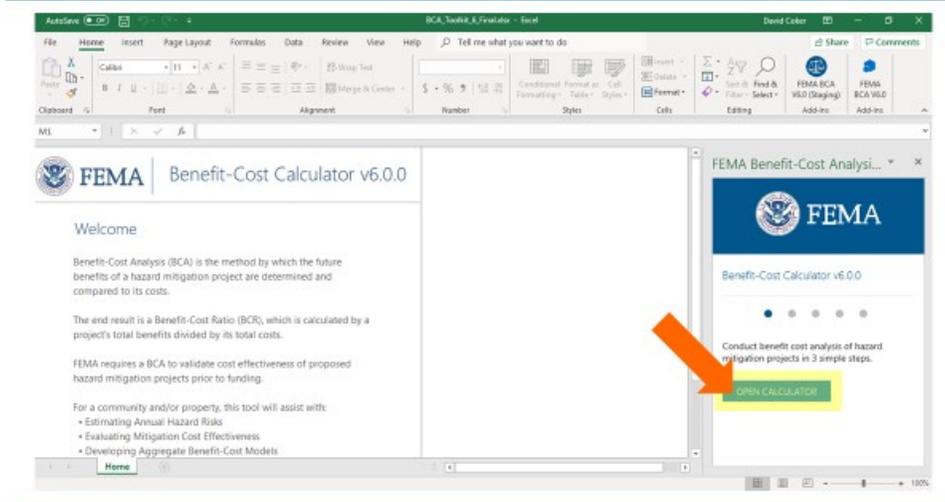
Ignition-resistant construction:

- Must be combined with defensible space
- May be subject to state and/or local building codes
- Examples:
 - Installation of ignition-resistant roofing
 - Installation of ignition-resistant walls(s)
 - Purchase and installation of water hydration systems

The default project effectiveness for ignition-resistant construction combined with defensible space is 20%, meaning that the after-mitigation damages are expected to be 20% less than the before-mitigation damages.

BCA Toolkit Exercise

BCA Toolkit Exercise, Part 1



11

Instructor:

We will now show how to complete a wildfire mitigation project in the BCA Toolkit. The following slides describe the data inputs, sources, and documentation requirements.



The instructor should open the BCA Toolkit on their computer and instruct the students to do the same. Use the following slides to describe each data point as it is input. You may use one of the provided case studies (or another example from a Region or state) to guide the students through data entry on the Project Configuration and then the Project Information screens.

Case studies may be downloaded at <https://www.fema.gov/benefit-cost-analysis>.

You may also show students the Data Documentation Templates for this project type, which may be found at <https://www.fema.gov/benefit-cost-analysis>.

Average burn recurrence interval



Average burn recurrence interval

- **What it is:**

- The recurrence interval for wildfire at that location.
- The BCA Toolkit automatically populates the burn recurrence interval for the property zip code, but the user may override if there is better available.

Input required?	Potential sources for non-default values	Recommended documentation with application
No	<ul style="list-style-type: none"> • LANDFIRE maps (USGS) • Local fire hazard data • Academic studies 	<ul style="list-style-type: none"> • Letter from local fire management authority • Relevant page(s) from study from credible source

12

Visual 9: Average burn recurrence interval

What it is:

- The recurrence interval for wildfire at that location.
- The BCA Toolkit automatically populates the burn recurrence interval for the property zip code, but the user may override if there is better available.

Why it's important:

- The burn recurrence interval is a key factor in estimating future losses (i.e. benefits) that would occur without the mitigation project.

Source(s) for non-default value:

- LANDFIRE maps (USGS)
- Local fire hazard data
- Academic studies

Recommended BCA documentation with application:

- Letter from local fire management authority
- Relevant page(s) from study from credible source

Number of buildings protected by project



Number of buildings protected by project

- **Why it's important:**

- For wildfire mitigation BCAs, you do not have to enter each structure in the project separately. Noting how many structures are protected by the project helps the reviewer understand the scope of the project.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project scope of work (SOW) • Project manager or engineer 	<ul style="list-style-type: none"> • None other than normally required project materials

13

Visual 10: Number of buildings protected by project

What it is:

- The number of buildings protected by the wildfire mitigation project.

Why it's important:

- For wildfire mitigation BCAs, you do not have to enter each structure in the project separately. Noting how many structures are protected by the project helps the reviewer understand the scope of the project.

Source(s) for non-default value:

- Project scope of work (SOW)
- Project manager or engineer

Recommended BCA documentation with application:

- None other than normally required project materials

Total BRV of all buildings protected by project



Total BRV of all buildings protected by project

- **What it is:**
 - Total Building Replacement Value (BRV) of all buildings protected by the mitigation project.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project SOW • Project manager or engineer • Tax records • Appraiser 	<ul style="list-style-type: none"> • Copy of page(s) from cost estimating guide • Signed letter from construction/contracting firm or local building inspector • Tax records (must be from assessor's office)

14

Visual 11: Total BRV of all buildings protected by project

What it is:

- Total Building Replacement Value (BRV) of all buildings protected by the mitigation project.
- You can calculate the total BRV by adding up the square footage of all structures protected by the project and multiplying it by \$100/square foot (the default BRV). If you have a higher BRV, you may use that but must document the source.

Why it's important:

- The BCA Toolkit uses the total BRV to determine the amount of losses that would occur without the mitigation project.

Source(s):

- Project SOW
- Project manager or engineer
- Tax records
- Appraiser

Recommended BCA documentation with application:

- Copy of page(s) from cost estimating guide (if using BRV other than \$100/sf)
- Signed letter from construction/contracting firm or local building inspector
- Tax records (must be from assessor's office)

 Contents value



Contents value

- **What it is:**
 - The value of contents inside the building.
 - The default contents value is calculated based on the BRV.

Input required?	Potential sources for non-default values	Recommended documentation with application
No	<ul style="list-style-type: none"> • Insurance records • Appraisals • Purchase receipts from property owner • Estimates based on current market prices for similar building contents 	<ul style="list-style-type: none"> • Copy of insurance records, appraisals, or purchase receipts • Signed letter from qualified professional estimating market prices for similar building contents

15

Visual 12: Contents value

What it is:

- The value of contents inside the building.
- The default contents value is calculated based on the BRV.

Why it's important:

- The BCA Toolkit uses the contents value to determine the amount of losses.

Source(s) for non-default values:

- Insurance records
- Appraisals
- Purchase receipts
- Current market prices for similar building contents

Recommended BCA documentation with application:

- Copy of insurance records, appraisals, or purchase receipts
- Signed letter from qualified professional estimating market prices for similar building contents

Value of infrastructure vulnerable to fire in project area



Value of infrastructure vulnerable to fire within project area

- **What it is:**
 - The value of any assets (i.e. roads, bridges, water supply systems, etc.) that would be vulnerable to fire within the project area.

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • Project engineer • Local jurisdiction/authority • Utility company 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing methodology for determining value • Letter from local jurisdiction/authority or utility company describing value

16

Visual 13: Value of infrastructure vulnerable to fire in project area

What it is:

- The value of any assets (i.e. roads, bridges, water supply systems, etc.) that would be vulnerable to fire within the project area.

Why it's important:

- The BCA Toolkit uses the value of infrastructure to determine the amount of losses that would occur without the mitigation project.

Source(s):

- Project engineer
- Local jurisdiction/authority
- Utility company

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing methodology for determining value
- Letter from local jurisdiction/authority or utility company describing value

Value of timber



Value of timber

- **What it is:**
 - Timber value is the value of potential lumber in the project area that could be destroyed by wildfire.

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • U.S. Forest Service • Forester or qualified timber company representative • Property owner 	<ul style="list-style-type: none"> • Note from BCA analyst describing methodology for determining value • Letter from qualified professional describing value

17

Visual 14: Value of timber

What it is:

- Timber value is the value of potential lumber in the project area that could be destroyed by wildfire.

Why it's important:

- The BCA Toolkit uses the value of timber to determine the amount of losses that would occur without the mitigation project.

Source(s):

- U.S. Forest Service
- Forester or qualified timber company representative
- Property owner

Recommended BCA documentation with application:

- Note from BCA analyst describing methodology for determining value
- Letter from qualified professional describing value

Fire suppression costs within project area



Fire suppression costs within project area

- **What it is:**
 - Fire suppression costs are the estimated costs for responding to and fighting a wildfire.

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • U.S. Forest Service • Local, county, state, or federal fire-fighting agency • Property owner 	<ul style="list-style-type: none"> • Note from BCA analyst describing methodology for determining value • Letter from qualified professional describing value

18

Visual 15: Fire suppression costs within project area

What it is:

- Fire suppression costs are the estimated costs for responding to and fighting a wildfire.

Why it's important:

- The BCA Toolkit uses fire suppression costs to calculate future costs that could be avoided by the mitigation project.

Source(s):

- U.S. Forest Service
- Local, county, state, or federal fire-fighting agency
- Property owner

Recommended BCA documentation with application:

- Note from BCA analyst describing methodology for determining value
- Letter from qualified professional describing value

Other costs mitigated by project



Other costs mitigated by project

- **What it is:**
 - The value of other costs associated with fire-related losses, which may include costs related to vehicle losses, cleanup costs for the structure or property, or displacement costs.

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • Local jurisdiction or agency • Newspaper articles • Property owner 	<ul style="list-style-type: none"> • Note from BCA analyst describing methodology for determining value • Letter from qualified professional describing value

19

Visual 16: Other costs mitigated by project

What it is:

- The value of other costs associated with fire-related losses, which may include costs related to vehicle losses, cleanup costs for the structure or property, or displacement costs.

Why it's important:

- The BCA Toolkit uses these costs to calculate future costs that could be avoided by the mitigation project.

Source(s):

- Local jurisdiction or agency
- Newspaper articles
- Property owner

Recommended BCA documentation with application:

- Note from BCA analyst describing methodology for determining value
- Letter from qualified professional describing value

Remaining data

Remaining data

- Volunteer costs and environmental benefits may be also added to your wildfire mitigation BCA if applicable.
- These data points are optional.

20

Visual 17: Remaining data

Instructor:

Volunteer costs and environmental benefits may be also added to your wildfire mitigation BCA if applicable.

To add environmental benefits to your wildfire project, a qualified professional needs to provide a clear explanation (in your project application) of how the proposed work preserves or improves the economic benefits that are counted in the environmental benefits.

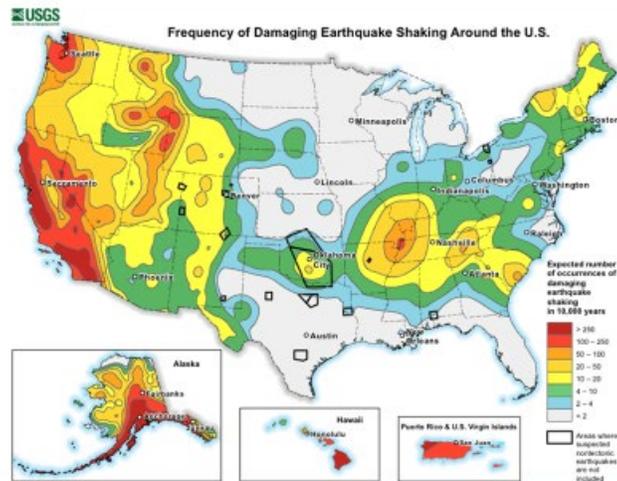
These data points are optional.

Seismic mitigation projects

Seismic Mitigation Projects

Earthquake risk

Earthquake risk



22

Visual 18: Earthquake risk

Instructor:

The image in the slide shows the earthquake risk in the United States.

Source: United States Geological Survey (USGS)

Seismic retrofit project types

Seismic retrofit project types

Structural

- Refers to the skeleton that supports the structure



Non-structural

- Refers to everything else
 - Suspended ceilings
 - Parapet walls
 - HVAC building equipment
 - Fire sprinklers



23

Visual 19: Seismic retrofit project types

Instructor:

There are three main types of seismic retrofit projects.

Structural

- Refers to the skeleton that supports the structure

Non-structural

- Refers to everything else
 - Suspended ceilings
 - Parapet walls
 - HVAC building equipment
 - Fire sprinklers

This course does not cover the structural seismic retrofit BCAs because they are highly technical.

Seismic retrofit project types

Seismic retrofit project types, cont.

Infrastructure retrofit

- Non-building, i.e. bridge or utility



24

Visual 20: Hurricane wind retrofits, cont.

Instructor:

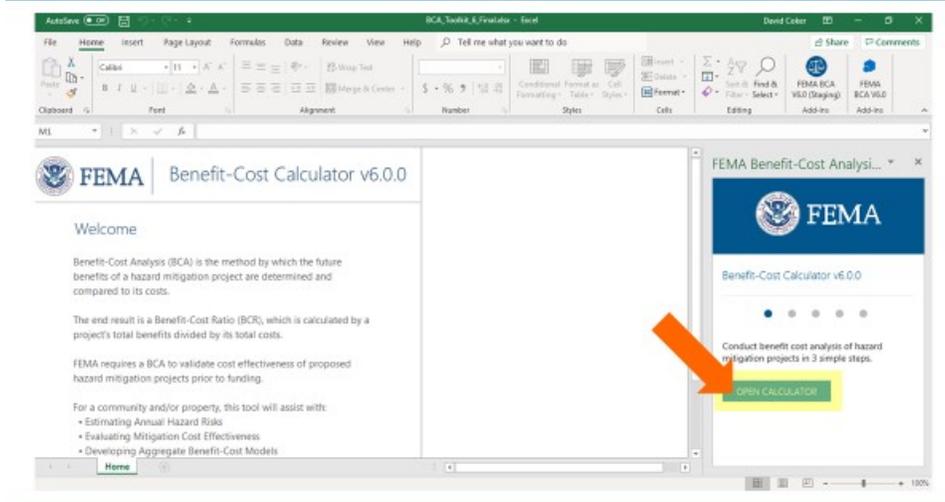
Infrastructure retrofit

- Non-building, i.e. bridge or utility

For a seismic infrastructure retrofit, you will either use the Historical Damages or Professional Expected Damages methodology.

BCA Toolkit Exercise

BCA Toolkit Exercise, Part 2



25

Instructor:

We will now show how to complete a non-structural seismic retrofit BCA in the BCA Toolkit. The following slides show the data inputs, sources, and documentation requirements.

Note that for seismic building retrofits, you will need to use BCA Toolkit Version 5.3, not 6.0. Although you can input a seismic project into Version 6.0, the calculations do not always appear correctly. An update to Version 6.0 is planned that will address this issue.



The instructor should open the BCA Toolkit Version 5.3 on their computer and instruct the students to do the same. Use the following slides to describe each data point as it is input. You may use one of the provided case studies (or another example from a Region or state) to guide the students through data entry.

Case studies may be downloaded at <https://www.fema.gov/benefit-cost-analysis>.

You may also show students the Data Documentation Templates for this project type, which may be found at <https://www.fema.gov/benefit-cost-analysis>.

Soil type



Soil type

- **What it is:**

- The soil type – as classified in the National Earthquake Hazard Reduction Program (NEHRP) Seismic Design Provisions and the Uniform Building Code – at the structure location.
- Soil types range from hard rock (Type A) to soft, liquefiable soil (Type F).

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Design documents for structure • Geotechnical reports • Project engineer • Qualified professional 	<ul style="list-style-type: none"> • Copy of relevant document • Letter or note from project engineer or other qualified professional

26

Visual 21: Soil type

What it is:

- The soil type – as classified in the National Earthquake Hazard Reduction Program (NEHRP) Seismic Design Provisions and the Uniform Building Code – at the structure location.
- Soil types range from hard rock (Type A) to soft, liquefiable soil (Type F).

Why it's important:

- Ground conditions (soil type) can amplify or de-amplify spectral acceleration depending on the level of ground shaking.

Source(s):

- Design documents for structure
- Geotechnical reports
- Project engineer
- Qualified professional

Recommended BCA documentation with application:

- Copy of relevant document
- Letter or note from project engineer or other qualified professional

Non-structural element being mitigated



Non-structural element being mitigated

- **What it is:**
 - The non-structural element (i.e. dropped ceiling, light fixtures) being mitigated.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project scope of work (SOW) • Project manager or engineer 	<ul style="list-style-type: none"> • None other than normally required project materials

27

Visual 22: Non-structural element being mitigated

What it is:

- The non-structural element (i.e. dropped ceiling, light fixtures) being mitigated.

Source(s):

- Project scope of work (SOW)
- Project manager or engineer

Recommended BCA documentation with application:

- None other than normally required project materials

Non-structural element properties before and after mitigation



Non-structural element properties before and after mitigation

- **What it is:**
 - Existence, design strength, etc. of the non-structural element (i.e. dropped ceiling, light fixtures) before and after the mitigation project.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project scope of work (SOW) • Project manager or engineer 	<ul style="list-style-type: none"> • None other than normally required project materials

28

Visual 23: Non-structural element properties before and after mitigation

What it is:

- Existence, design strength, etc. of the non-structural element (i.e. dropped ceiling, light fixtures) before and after the mitigation project.

Why it's important:

- The BCA Toolkit compares estimated losses before mitigation to estimated losses after mitigation. These are the benefits of the project.

Source(s):

- Project scope of work (SOW)
- Project engineer

Recommended BCA documentation with application:

- None other than normally required project materials

 Cost per unit of non-structural element



Cost per unit of non-structural element

- **What it is:**
 - The cost per unit of the non-structural element. For example, the cost per square foot of the dropped ceiling.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project engineer 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived

29

Visual 24: Cost per unit of non-structural element

What it is:

- The cost per unit of the non-structural element. For example, the cost per square foot of the dropped ceiling.

Why it's important:

- The BCA Toolkit compares estimated losses before mitigation to estimated losses after mitigation. These are the benefits of the project.

Source(s):

- Project engineer

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived

Number of units of non-structural element



Number of units of non-structural element

- **What it is:**
 - The number of units of the non-structural element. For example, the total square feet of the dropped ceiling.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project engineer 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived

30

Visual 25: Number of units of non-structural element

What it is:

- The number of units of the non-structural element. For example, the total square feet of the dropped ceiling.

Why it's important:

- The BCA Toolkit compares estimated losses before mitigation to estimated losses after mitigation. These are the benefits of the project.

Source(s):

- Project engineer

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived

Fall or failure impact area



Fall or failure impact area

- **What it is:**
 - The number of square feet of the building that would be impacted if the non-structural element falls or fails.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project engineer 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived

31

Visual 26: Fall or failure impact area

What it is:

- The number of square feet of the building that would be impacted if the non-structural element falls or fails.

Why it's important:

- The BCA Toolkit compares estimated losses before mitigation to estimated losses after mitigation. These are the benefits of the project.

Source(s):

- Project engineer

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived

Total building area



Total building area

- **Why it's important:**

- The BCA Toolkit uses the building size and Building Replacement Value (BRV) to determine the amount of losses.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project SOW • Project engineer • Tax records • Assessor • Appraiser • Surveyor • Title documents • Property owner 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived • Copy of relevant document

32

Visual 27: Total building area

What it is:

- The total square footage of the building being mitigated.

Why it's important:

- The BCA Toolkit uses the building size and Building Replacement Value (BRV) to determine the amount of losses.

Source(s):

- Project SOW
- Project engineer
- Tax records
- Assessor
- Appraiser
- Surveyor
- Title documents
- Property owner

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived
- Copy of relevant document

Occupancy data for area of building containing non-structural elements



Occupancy data for area of building containing non-structural elements

- **What it is:**

- The average – not the peak – number of people inside the building per day, based on a 24/7/365-day period.
- Weekends, off-hours, etc. should all be taken into account.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Property owner/manager • Project engineer 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived

33

Visual 28: Occupancy data for area of building containing non-structural elements

What it is:

- The average – not the peak – number of people inside the building per day, based on a 24/7/365-day period.
- Weekends, off-hours, etc. should all be taken into account.

Why it's important:

- The average occupancy is used to calculate the estimated casualty rates.

Source(s):

- Property owner/manager
- Project engineer

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived

 Secondary damages



Secondary damages

- **What it is:**
 - Benefits that have not been covered by other inputs but are allowed based on FEMA guidelines.
 - Quantified damages must be associated with a frequency or seismic intensity level (i.e. PGA).

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • Project engineer 	<ul style="list-style-type: none"> • Note from project engineer or BCA analyst describing how value was derived

34

Visual 29: Secondary damages

What it is:

- Benefits that have not been covered by other inputs but are allowed based on FEMA guidelines.
- Quantified damages must be associated with a frequency or seismic intensity level (i.e. PGA).

Why it's important:

- Any avoided damages are benefits of the mitigation project.

Source(s):

- Project engineer

Recommended BCA documentation with application:

- Note from project engineer or BCA analyst describing how value was derived

Landslide and other catastrophic failure mitigation projects

Landslide and Other Catastrophic Failure Mitigation Projects

Landslide/catastrophic failure events

Landslide/catastrophic failure events

- Landslides (and other catastrophic failure events such as dam breaches) are different from other hazards because there is seldom data on recurrence.
- They are treated as nonrecurring hazards, meaning that the building is not subject to repeated incidents. Most of the time a landslide will impact a building only once, resulting in complete destruction.



36

Visual 30: Landslide/catastrophic failure events

Instructor:

Landslides (and other catastrophic failure events such as dam breaches) are different from other hazards because there is seldom data on recurrence.

They are treated as nonrecurring hazards, meaning that the building is not subject to repeated incidents. Most of the time a landslide will impact a building only once, resulting in complete destruction.

Landslide/catastrophic failure mitigation project benefits

Landslide/catastrophic failure mitigation project benefits

- Landslide project benefits may include avoided damages to the buildings, contents, infrastructure, avoided loss of service, and avoided emergency management costs.
- Life safety benefits (i.e. avoided casualties) are typically excluded because such benefits are normally limited to BCAs for hazards with little to no warning such as tornadoes and earthquakes.
 - However, in some limited cases the inclusion of avoided casualties as benefits may be permissible.

37

Visual 31: Landslide/catastrophic failure mitigation project benefits

Instructor:

Landslide project benefits may include avoided damages to the buildings, contents, infrastructure, avoided loss of service, and avoided emergency management costs.

An example of an avoided emergency management cost is contamination clean up.

Life safety benefits (i.e. avoided casualties) are typically excluded because such benefits are normally limited to BCAs for hazards with little to no warning such as tornadoes and earthquakes.

However, in some limited cases the inclusion of avoided casualties as benefits may be permissible.

Methodologies

Methodologies

- There are two current methodologies available for landslide/catastrophic failure BCA projects, depending on the specific nature of the hazard:
 1. Imminent failure
 - “Imminent” means less than 5 years; acquisition projects only
 2. Rate of erosion
- We will discuss data needs for each method.

38

Visual 32: Methodologies

Instructor:

There are two current methodologies available for landslide/catastrophic failure BCA projects, depending on the specific nature of the hazard:

1. Imminent failure: “Imminent” means less than 5 years; acquisition projects only
2. Rate of erosion

We will discuss data needs for each method.

Documentation of imminent failure



Documentation of imminent failure

- **What it is:**
 - Proof that the building(s) being acquired by the project are in an area with an immediate threat of catastrophic slope failure (within the next 5 years).
- **Why it's important:**
 - Although this is not a data point entered into the calculator, you will need it as part of your project application.
- **Source(s):**
 - Qualified engineer
 - Study/report conducted by qualified engineer or local authority

40

Visual 34: Documentation of imminent failure

What it is:

- Proof that the building(s) being acquired by the project are in an area with an immediate threat of catastrophic slope failure (within the next 5 years).
- This could also be an area with imminent dam failure, etc. It does not have to be landslide.

Why it's important:

- Although this is not a data point entered into the calculator, you will need it as part of your project application.

Source(s):

- Qualified engineer
- Study/report conducted by qualified engineer or local authority

Total building replacement value (BRV)



Total building replacement value (BRV)

- **What it is:**
 - The total cost to replace the building with a functionally equivalent building, based on the current cost of labor and materials.

Input required?	Potential sources for non-default values	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Industry-standard cost estimating guide such as Marshall & Swift or RSMeans • Letter from construction/contracting firm or local building inspector • Tax records (must be from assessor's office) 	<ul style="list-style-type: none"> • Copy of page(s) from cost estimating guide • Signed letter from construction/contracting firm or local building inspector • Tax records (must be from assessor's office)

41

Visual 35: Total BRV

What it is:

- The total cost to replace the building with a functionally equivalent building, based on the current cost of labor and materials.

Why it's important:

- The Landslide Acquisition Calculator uses the total BRV to determine the amount of losses.

Source(s):

- FEMA standard value = \$100/sf (multiply the square feet of the building by 100 to get the total BRV)
- Industry-standard cost estimating guide such as Marshall & Swift or RSMeans
- Letter from construction/contracting firm or local building inspector
- Tax records (must be from assessor's office)

Recommended BCA documentation with application:

- Copy of page(s) from cost estimating guide
- Signed letter from construction/contracting firm or local building inspector
- Tax records (must be from assessor's office)

Number of individuals in household



Number of individuals in household

- **Why it's important:**

- The number of occupants is used to calculate displacement costs.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project SOW • Property owner • U.S. Census Bureau (can use local averages) 	<ul style="list-style-type: none"> • Note from project manager or BCA analyst describing how value was derived

42

Visual 36: Number of individuals in household

Why it's important:

- The number of occupants is used to calculate displacement costs.

Source(s):

- Project SOW
- Property owner
- U.S. Census Bureau (can use local averages)

Recommended BCA documentation with application:

- Note from project manager or BCA analyst describing how value was derived

Total project costs



Total project costs

- **What it is:**
 - Project cost includes all anticipated project costs (including maintenance), regardless of who is paying for it.

Input required?	Potential sources	Recommended documentation with application
Yes	<ul style="list-style-type: none"> • Project budget 	<ul style="list-style-type: none"> • None other than normally required project materials

43

Visual 37: Total project costs

What it is:

- Project cost includes all anticipated project costs (including maintenance), regardless of who is paying for it.

Why it's important:

- The project cost is the denominator in the BCR equation. Assuming the benefits remain constant, the higher the project cost, the lower the BCR.

Source(s):

- Project budget

Recommended BCA documentation with application:

- None other than normally required project materials

Emergency management costs before mitigation



Emergency management costs before mitigation

- **What it is:**
 - Emergency management expenses that would be incurred if the mitigation project is not implemented.
 - Examples include sandbagging, clean up of any contamination, etc.

Input required?	Potential sources	Recommended documentation with application
No	<ul style="list-style-type: none"> • Local emergency management authority 	<ul style="list-style-type: none"> • Letter or note from local emergency management authority describing costs

44

Visual 38: Emergency management costs before mitigation

What it is:

- Emergency management expenses that would be incurred if the mitigation project is not implemented.
- Examples include sandbagging, clean up of any contamination, etc.

Why it's important:

- Costs that would be avoided if the project is implemented are benefits of the project.

Source(s):

- Local emergency management authority

Recommended BCA documentation with application:

- Letter or note from local emergency management authority describing costs

Landslide acquisition project: example

Landslide acquisition project: example

- Total BRV = \$200,000
- Project area = 0.5 acres
- Number of residents = 4
- Number of workers = 2
- Project cost = \$250,000
- Land use after mitigation project = green open space

45

Visual 39: Landslide acquisition project (example)

- Total BRV = \$200,000
- Project area = 0.5 acres
- Number of residents = 4
- Number of workers = 2
- Project cost = \$250,000
- Land use after mitigation project = green open space

We have shown how to compute the base BCR for a landslide acquisition project using the Landslide Acquisition Calculator spreadsheet. Now we'll show how to add environmental and social benefits, if applicable.

Landslide acquisition project: example

Landslide acquisition project: example (cont.)

- Total Estimated Benefits before Mitigation = \$1,663,020
- Base BCR = 6.65
- Since our base BCR is greater than 0.75, we can add environmental and social benefits.

46

Visual 40: Landslide acquisition project: example (cont.)

Total Estimated Benefits before Mitigation = \$1,663,020

Base BCR = 6.65

Since our base BCR is greater than 0.75, we can add environmental and social benefits.

Adding environmental benefits to your landslide acquisition project

Adding environmental benefits to your landslide acquisition project

1. Compute your environmental benefits by multiplying your project area in acres by the appropriate value depending on future land use:
 - Green open space: \$8,308
 - Riparian: \$39,545
 - Wetlands: \$6,010
 - Forest: \$554
 - Marine & estuary: \$1,799
$$0.5 \times \$8,308 = \$4,154$$
2. Multiply this product by 100 (the PUL). (Remember that the above values are per acre per year.)
$$\$4,154 \times 100 = \$415,400$$

47

Visual 41: Adding environmental benefits to your landslide acquisition project

First, compute your environmental benefits by multiplying your project area in acres by the appropriate value depending on future land use:

- Green open space: \$8,308
- Riparian: \$39,545
- Wetlands: \$6,010
- Forest: \$554
- Marine & estuary: \$1,799

$$0.5 * \$8,308 = \$4,154$$

Then, multiply this product by 100 (the PUL). (Remember that the above values are per acre per year.)

$$\$4,154 * 100 = \$415,400$$

 Adding environmental benefits to your landslide acquisition project

Adding environmental benefits to your landslide acquisition project (cont.)

3. Add this product to the “Total Estimated Benefits before Mitigation” value in the Landslide Acquisition Calculator. (If you also have social benefits, you will add that number to the total benefits too.)
- $$\$415,400 + \$1,663,020 = \$2,078,420$$

4. Divide the new Total Benefits by the project cost. This is your project BCR with environmental benefits.
- $$\frac{\$2,078,420}{\$250,000} = 8.31$$
- BCR with environmental benefits*

48

Visual 42: Adding environmental benefits to your landslide acquisition project (cont.)

Third, add this product to the “Total Estimated Benefits before Mitigation” value in the Landslide Acquisition Calculator. (If you also have social benefits, you will add that number to the total benefits too.)

$$\$415,400 + \$1,663,020 = \$2,078,420$$

Fourth, divide the new Total Benefits by the project cost. This is your project BCR with environmental benefits.

$$\frac{\$2,078,420}{\$250,000} = 8.31$$

Adding social benefits to your landslide acquisition project

Adding social benefits to your landslide acquisition project

1. Once you have computed your base BCR using the Landslide Acquisition Calculator and it is over 0.75, compute your social benefits by multiplying the number of residents by \$2,443 and the number of workers by \$8,736.

Mental stress & anxiety
 $(4 \times \$2,443) = \$9,772$
Lost productivity
 $(2 \times \$8,736) = \$17,472$
2. Add the products together. $\$9,772 + \$17,472 = \$27,244$

49

Visual 43: Adding social benefits to your landslide acquisition project

First, once you have computed your base BCR using the Landslide Acquisition Calculator and it is over 0.75, compute your social benefits by multiplying the number of residents by \$2,443 and the number of workers by \$8,736.

$$4 * \$2,443 = \$9,772$$
$$2 * \$8,736 = \$17,472$$

Then, add the products together.

$$\$9,772 + \$17,472 = \$27,244$$

Adding social benefits to your landslide acquisition project

Adding social benefits to your landslide acquisition project (cont.)

3. Add the sum to the Total Estimated Benefits before Mitigation value in the Landslide Acquisition Calculator.
- $$\$27,244 + \$1,663,020 = \$1,690,264$$

If you also have environmental benefits, you will add that number to the total benefits too.

$$\$1,690,264 + \$415,400 = \$2,105,664$$

4. Divide the new Total Benefits by the project cost. This is your project BCR with social (and environmental) benefits.
- $$\frac{\$2,105,664}{\$250,000} = 8.42$$
- BCR with environmental & social benefits*

50

Visual 44: Adding social benefits to your landslide acquisition project (cont.)

Third, add the sum to the Total Estimated Benefits before Mitigation value in the Landslide Acquisition Calculator.

$$\$27,244 + \$1,663,020 = \$1,690,264$$

If you also have environmental benefits, you will add that number to the total benefits too.

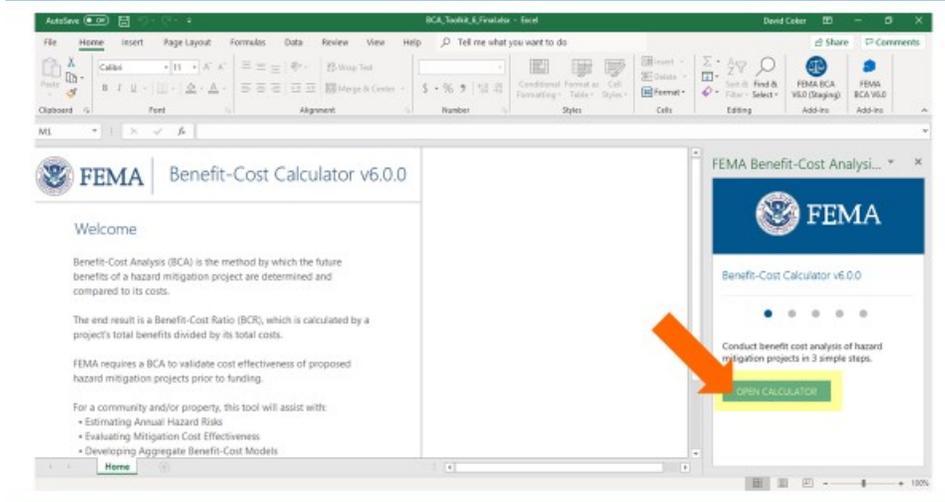
$$\$1,690,264 + \$415,400 = \$2,105,664$$

Fourth, divide the new Total Benefits by the project cost. This is your project BCR with environmental and social benefits.

$$\frac{\$2,105,664}{\$250,000} = 8.42$$

BCA Toolkit Exercise

BCA Toolkit Exercise, Part 3



51

Instructor:

Now we will show how to use the rate of erosion to perform a BCA for a landslide or other catastrophic failure project. Since the damage to the property has not occurred yet, we'll be using the Professional Expected Damages option.



The instructor should open the BCA Toolkit on their computer and instruct the students to do the same. Use the following slides to describe each data point as it is input. You may use one of the provided case studies (or another example from a Region or state) to guide the students through data entry on the Project Configuration and then the Project Information screens.

Case studies may be downloaded at <https://www.fema.gov/benefit-cost-analysis>.

You may also show students the Data Documentation Templates for this project type, which may be found at <https://www.fema.gov/benefit-cost-analysis>.

Years to failure



Years to failure

- **What it is:**
 - The number of years before total failure, assuming current conditions do not change.
 - This is calculated from the erosion rate. For example, if total destruction of the houses occurs with 10 feet of erosion, and erosion occurs at a rate of two feet per year, then the PUL and the associated RI would be set to $(10 \text{ ft}) / (2 \text{ ft/year}) = 5 \text{ years}$.
- **Why it's important:**
 - This is your Recurrence Interval (RI) and PUL.

52

Visual 45: Years to failure

Instructor:

The main piece of data you'll need is the years to failure, which is calculated from the erosion rate.

What it is:

- The number of years before total failure of the building(s), assuming current conditions do not change. This is calculated from the erosion rate. For example, if total destruction of the houses occurs with 10 feet of erosion, and erosion occurs at a rate of two feet per year, then the PUL and the associated RI would be set to $(10 \text{ ft}) / (2 \text{ ft/year}) = 5 \text{ years}$.

Why it's important:

- This is your Recurrence Interval (RI) and PUL.

Source(s):

- Qualified engineer or other professional

Recommended BCA documentation with application:

- Signed letter from qualified engineer or other professional
- Copy of study or analysis completed by a qualified professional

Damages before mitigation



Damages before mitigation

- **What it is:**
 - The RI and estimated damages for the catastrophic failure event.
 - For residential and non-residential structures, damages are in dollars. For critical facilities, utilities, and roads/bridges, damages are in number of days the facility would be impacted.

Input	Input required?	Potential sources	Recommended documentation with application
Recurrence Interval (years)	Yes	<ul style="list-style-type: none"> • For catastrophic failure projects, this is set to the number of years to failure. 	<ul style="list-style-type: none"> • Signed letter from qualified engineer or other professional • Copy of study or analysis completed by a qualified professional
Damages (\$) or Impact (Days)	Yes	<ul style="list-style-type: none"> • Project engineer or other qualified professional • Estimates using flood depths and DDFs 	<ul style="list-style-type: none"> • Letter or note from project engineer describing project effectiveness and expected post-mitigation damages • Note from project engineer or BCA analyst describing methodology and assumptions for damage estimates using flood depths/DDFs

53

Visual 46: Damages before mitigation

What it is:

- The RI and estimated damages for the catastrophic failure event. For catastrophic failure projects, the RI is set to the number of years to failure.
- For residential and non-residential structures, damages are in dollars. For critical facilities, utilities, and roads/bridges, damages are in number of days the facility would be impacted.

Why it's important:

- The BCA Toolkit uses the before-mitigation damage data to estimate future damages that would be avoided by the mitigation project (i.e., the benefits).

Damages after mitigation



Damages after mitigation

- **What it is:**
 - The damages after mitigation reflect the level of protection that the mitigation measure provides.

Input	Input required?	Potential sources	Recommended documentation with application
Recurrence Interval (years)	Yes	<ul style="list-style-type: none"> • Project engineer or other qualified professional 	<ul style="list-style-type: none"> • Letter or note from project engineer describing project effectiveness and expected post-mitigation damages
Damages (\$) or Impact (Days)	Yes	<ul style="list-style-type: none"> • Project engineer or other qualified professional • Estimates using flood depths and DDFs 	<ul style="list-style-type: none"> • Letter or note from project engineer describing project effectiveness and expected post-mitigation damages • Note from project engineer or BCA analyst describing methodology and assumptions for damage estimates using flood depths/DDFs

54

Visual 47: Damages after mitigation

What it is:

- Recall that only acquisition projects are 100% effective. All other project types will have some damages after mitigation.
- A stabilization project, for example, will have after-mitigation damages based on a reduced erosion rate or protection up to a particular recurrence interval.
- For non-residential structures, the after-mitigation damages will be in number of days the service is expected to be down. Likewise, the number of days of lost service should be lower after mitigation, up to the level of protection.

Why it's important:

- The BCA Toolkit uses project effectiveness to estimate damages after mitigation.

Source(s):

- H&H study
- Project engineer or other qualified professional
- For residential structures, we can use DDFs to estimate these damage amounts, but the difference is that for the after-mitigation damages, we need to know the recurrence interval for the flood depths. For a flood control project, the flood depths for the same recurrence interval should be lower after mitigation, at least up to the level of protection. (Otherwise, the mitigation project is not effective!)

Recommended BCA documentation with application:

- Letter or note from project engineer describing project effectiveness and expected post-mitigation damages
- Relevant page(s) from H&H study
- Note from project engineer or BCA analyst describing methodology and assumptions for damage estimates using flood depths/DDFs

Remaining data

Remaining data (cont.)

- Optional damages, volunteer costs, social benefits, and environmental benefits may be also added to your landslide/catastrophic failure BCA if applicable.
 - **Note:** Since environmental benefits are calculated for the entire project area, they may only be added to your BCA once. If you have multiple structures in your BCA, you may only add the environmental benefits to one.
- These data points are optional.

55

Visual 48: Remaining data (cont.)

Instructor:

Optional damages, volunteer costs, social benefits, and environmental benefits may be also added to your landslide/catastrophic failure BCA if applicable.

Note: Since environmental benefits are calculated for the entire project area, they may only be added to your BCA once. If you have multiple structures in your BCA, you may only add the environmental benefits to one.

These data points are optional.

Unit 7 Review

Unit 7 Review

- In this unit we covered:
 - Project basics, data and documentation requirements, and BCA Toolkit exercises for:
 - Wildfire mitigation projects
 - Seismic non-structural retrofit projects
 - Landslide and other catastrophic failure projects

56

Visual 49: Unit 7 Review

Instructor:

In this unit we covered:

- Project basics, data and documentation requirements, and BCA Toolkit exercises for:
 - Wildfire mitigation projects
 - Seismic non-structural retrofit projects
 - Landslide and other catastrophic failure projects