## The Role of FEMA and Emergency Management in COVID-19 Response

Release Date: Mar 16, 2021

STATEMENT

OF

ROBERT FENTON

SENIOR OFFICIAL PERFORMING THE DUTIES OF THE ADMINISTRATOR

FEDERAL EMERGENCY MANAGEMENT AGENCY

U.S. DEPARTMENT OF HOMELAND SECURITY

**BEFORE** 

THE

COMMITTEE ON APPROPRIATIONS

HOMELAND SECURITY SUBCOMMITTEE

UNITED STATES HOUSE OF REPRESENTATIVES

WASHINGTON, D.C.

"The Role of FEMA and Emergency Management in COVID-19 Response."

Submitted



Page 1 of 8

Federal Emergency Management Agency

500 C Street SW

Washington, D.C. 20472

March 16, 2021

Chair Roybal-Allard, Ranking Member Fleischmann, and Members of the Subcommittee, my

name is Robert Fenton. Thank you for the opportunity to discuss FEMA's role in the response to

the COVID-19 pandemic. This is an unprecedented challenge that has claimed the lives of over

500,000 of our friends, relatives, and neighbors across America, caused grave damage to the

global economy, and put a spotlight on inequities throughout our nation.

At FEMA, we are committed to advancing access and equity in the vaccination program. This is

our highest priority. To accomplish this goal, we are executing the President's National Strategy

for the COVID-19 Response and Pandemic Preparedness with the help of our federal, state,

local, tribal and territorial partners.

As of March 11, 2021, 101.1 million vaccine doses have been administered across the United

States with nearly 83 million of those taking place since President Biden was inaugurated.

Furthermore, under the President's leadership, the Administration began providing states and



Page 2 of 8

territories with a new dashboard depicting allocation projections with a three-week forecast. As

of March 9, this weekly allocation stands at 15.85 million doses which is a 70% increase since

the President took office.

Today, I'd like to discuss what we are doing, what we plan to do in the months ahead, and what

challenges lay ahead. Our current work can be grouped into three broad categories.

First, at the President's direction, FEMA is reimbursing 100 percent of the cost share for Title 32

National Guard forces, as well as 100 percent of eligible emergency protective expenses incurred

by states, local, tribal, and territorial (SLTT) partners in response to the COVID-19 pandemic,

through September 30, 2021. This includes reimbursement for vaccination efforts, COVID-19

screening, and personal protective equipment (PPE). The President's memorandum of January

21, 2021 also expands the eligibility of entities that would qualify, including schools, child-care

facilities, healthcare facilities, non-congregate shelters, domestic violence shelters, and transit

systems impacted by COVID-19. FEMA is coordinating with federal partners to finalize the

specific eligibility criteria. Further, on February 2, the President directed FEMA to make

reimbursements for expenses incurred retroactive to the beginning of the disaster. Taken

together, these measures represent a substantial increase in assistance to our SLTT partners, and

we look forward to working with this Subcommittee to ensure that this effort will be adequately

funded.



Page 3 of 8

Second, FEMA is working to support SLTT-led Community Vaccination Centers (CVCs)

through the deployment of federal clinical and non-clinical personnel; the provision of

equipment, supplies, and technical assistance; and the awarding of expedited financial assistance

to states, tribes, and territories. We are also procuring Mobile Vaccination Units (MVUs),

which, when paired with staff and supplies, can each support administration of 250 or more

vaccines per day.

Third, FEMA has teamed up with the Department of Defense and other agencies to establish

CVC pilot sites. These pilot sites are stood up in partnership with state and local authorities who

are working side by side with faith based and community organizations to better reach

underserved and historically marginalized communities which have a high risk of COVID-19

exposure and infection. The sites are selected based on analysis of the Centers for Disease

Control and Prevention's (CDC) Social Vulnerability Index and other Census data as well as

input from our partners. These federally supported CVC pilot sites come with an additional

vaccine allocation that is above and beyond the normal state allocation and can administer up to

6,000 vaccines a day. Initial pilot sites are operating in California, New York, Texas, Florida,

Pennsylvania and Illinois.

As of March 12, FEMA has obligated more than \$4.28 billion for COVID-19 vaccination efforts,

and supported 731 federally supported vaccination sites, including 100 mobile units, since

January 20, 2021. FEMA has now deployed 1,842 staff across the nation to support vaccination



Page 4 of 8

missions. Secretary Mayorkas has activated the Department of Homeland Security's Surge

Capacity Force for vaccination support operations, drawing on federal employees from other

federal agencies to augment FEMA's workforce. This is a whole-of-government effort.

In everything we are doing, across the three lines I've just described, we are striving to ensure

equity. President Biden has made equity a cornerstone of his Administration's COVID-19

efforts, and at FEMA, we established a Civil Rights Advisory Group (CRAG) within the

National Response Coordination Center to ensure that equity is incorporated into all activities.

The CRAG is led by FEMA's Office of Equal Rights and includes personnel from the

Department of Health and Human Services, the CDC, and the Department of Justice's Civil

Rights Division, among others.

Since its inception on January 29, the CRAG has supported the development of the methodology

used to determine federally led CVC pilot site selections, and has worked on the ground in all ten

FEMA regions to collect and analyze demographic data, identify underserved communities, and

collaborate with community-based organizations. We have also incorporated Regional

Disability Integration Specialists into the CRAG to ensure that the needs of people with

disabilities are integrated in all facets of vaccine center operations. I would further note that

DHS and its Federal government partners fully support equal access to the COVID-19 vaccines

and vaccine distribution sites regardless of immigration status.



Page 5 of 8

While FEMA remains focused on supporting vaccination distribution efforts and the COVID-19

response, the agency also maintains its mission readiness and ongoing support for multiple

emergency and disaster declarations. The most recent examples are the severe winter storms that

caused widespread damage in Oklahoma, Louisiana, and particularly Texas. FEMA actively

coordinated with impacted state, local, and tribal governments to address unmet needs and

support state partners in the distribution of critical resources such as generators, fuel, blankets,

water, and meals. Following Texas's major disaster declaration and approval for Individual

Assistance, FEMA is ensuring financial assistance to eligible individuals and households in

Texas who have uninsured or underinsured expenses for serious disaster-related damages.

Operating in overlapping disaster environments creates additional challenges within already

complex mission requirements. For example, in the case of these recent storms, more than 3,000

vaccination centers were located in areas that experienced power outages, and FEMA worked

with our state partners to ensure they were able to reopen every facility as quickly as was safe to

do so. FEMA's response was complicated by the imperative of ensuring that both those affected

by these winter storms and agency personnel were protected from COVID-19.

As we look ahead to the spring and early summer, FEMA has a particular interest in ensuring

that vaccines reach as many people as possible before we enter hurricane and wildfire seasons.

Climate change is making natural disasters more frequent, more intense, and more destructive,

and we must be prepared for another challenging series of disaster events this



Page 6 of 8

summer and fall.

Last year, FEMA faced a record-setting number of hurricanes and major wildfires. While the

agency responded successfully to each of these natural disasters, COVID-19 makes any response

and recovery effort more difficult. Widespread vaccination is essential to improving our posture

to respond to natural disasters.

We have reason to be hopeful in the months ahead. We expect that vaccine supplies will

continue to increase substantially in the months to come. FEMA is working with other federal

agencies and our SLTT partners to ensure that vaccinations can proceed as quickly as those

increased supplies allow, so that every member of the public who wants a vaccine will have

access to one. We are also working to amplify messaging from the Ad Council, which is

coordinating with federal partners to encourage vaccination for individuals who may be hesitant

to get vaccinated.

As we take stock of the work that lays ahead of us, we know that FEMA will need additional

resources from Congress. We greatly appreciate this Subcommittee's steadfast support for

FEMA's efforts throughout this COVID-19 pandemic and for providing the resources our agency

has needed to meet these historic mission requirements. I would like to thank Congress for

recently appropriating \$50 billion to FEMA's Disaster Relief Fund within the American Rescue

Plan Act of 2021 to cover the costs associated with major disaster declarations, including the

ongoing battle against COVID-19.



Page 7 of 8

Thank you for this opportunity to testify. I look forward to answering your questions.

