



U.S. DEPARTMENT OF HOMELAND SECURITY
FEMA REGION III

Annual Report Fiscal Year 2009



FEMA

TABLE OF CONTENTS

REGION III VISION & MISSION	3
TO OUR STAKEHOLDERS	4
STRATEGIC GOALS	
<i>GOAL 1: Lead an integrated approach that strengthens the nation's ability to address disasters, emergencies and terrorist events</i>	6
<i>GOAL 2: Deliver easily accessible and coordinated assistance for all programs</i>	17
<i>GOAL 3 Provide reliable information at the right time for all users</i>	22
<i>GOAL 4 FEMA's investment in people and people's investment in FEMA</i>	29
<i>GOAL 5 Build public trust and confidence through performance and stewardship</i>	35
Looking Ahead to FY 2010	38
Acronyms	39
Appendices	40
A. <i>Mitigation Assistance Charts</i>	
B. <i>National Preparedness Assistance Charts</i>	

COVER: Barack Obama takes the oath of office from Chief Justice John Roberts on the Capitol Hill steps on Jan. 20, 2009. FEMA Region III played a significant role in consequence management planning for the 56th Presidential Inauguration. Photo courtesy of the Library of Congress/Architect of the Capitol.



FEMA

Region III

Vision

Create an environment that fosters quality and drives operational excellence in everything we do.

Mission

Reduce the loss of life and property; and support the development of a regional, all-hazards, comprehensive risk-based emergency management system of preparedness, protection, response, recovery, and mitigation through close working relationships with current and new stakeholders: including, but not limited to, Federal agencies, States, localities, business and industry, and volunteer organizations.



Philadelphia, Pa.: Independence Hall at sunrise.

To Our Stakeholders



Patricia G. Arcuri
Acting Regional Administrator

“I am proud to say there were a number of ‘firsts’ in FY 09. We held our first Private Sector Forum...[and] the first state-led disaster housing task force was formed...”

In Fiscal Year 2009, FEMA Region III pioneered new ground—assuming a significant role in preparedness efforts for several National Special Security Events (NSSEs) and spearheading new agency initiatives. In this annual report, you will read about our financial assistance to our states and the District of Columbia and how we focused on building a mission-capable workforce. We closed out the year with a special visit from FEMA’s new Administrator, Craig Fugate.

Throughout the year, we were heavily engaged in operational planning for several NSSEs, collaborating closely with FEMA’s Office of National Capitol Region Coordination and the Headquarters Disaster Operations Directorate, as well as various local, state and federal agencies. Having the lead responsibility for consequence management, we supported the U.S. Secret Service in its role as the lead federal agency for the 56th Presidential Inauguration, whistle stop tour, 2008 G-20 Summit in Washington, D.C. and the 2009 G-20 Summit in Pittsburgh, Pa. For each of these events, Incident Management Assistance Teams were deployed to coordinate on-scene response actions in case of an emergency.

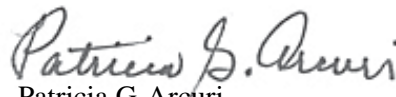
I am proud to say there were a number of “firsts” in FY 09. We held our first regional Private Sector Forum, with more than 70 government and industry representatives in attendance.

Also, for the first time, a Region III jurisdiction assumed a leadership role in the formation of a state-led disaster housing task force. Under the leadership of the West Virginia Housing Development Fund, the task force developed a disaster housing plan following a major disaster declaration for severe flooding. From an operational readiness perspective, our watch officers experienced their first deployment. By deploying them to the West Virginia Joint Field Office, we were able to successfully test their ability to function remotely at an alternate location. These are just a few accomplishments that demonstrate out-of-the-box thinking across our divisions.

In response to disaster declarations for severe flooding in West Virginia and the inauguration in the District of Columbia, we awarded a total of \$46 million in Individual Assistance and Public Assistance. As you read through this report, you will see statistics on mitigation assistance provided to reduce risks to communities and funding awarded through the Assistance to Firefighters Grant program. In all, Region III facilitated the approval and awarding of more than \$300 million in grants.

On the personnel front, we welcomed 93 new employees from diverse backgrounds to the Region III team, including disaster reservists. With the establishment of a new employee orientation program, full-time employees were given overviews of each division and briefed on regional policies and procedures. Through the agency's Best, Engagement, Strengths and Talent (BEST) workforce initiative—which will continue into FY 10—the senior management team is striving to make Region III a better place to work, where employees have the resources and a quality work environment to excel.

As I look back over FY 09, I am pleased with our progress, especially in the face of organizational and Administration changes. Whether we conducted exercises and training alongside our regional partners or hosted a Regional Interagency Steering Committee or Regional Advisory Council meeting, we remained focused on our goals—to strengthen partnerships for disaster readiness and to take our all-hazards planning to a higher level. Collaboration with our partners, coupled with continued support to our jurisdictions, will remain a priority as we forge ahead in FY 10.


Patricia G. Arcuri
Acting Regional Administrator

STRATEGIC GOAL 1

*Lead an integrated approach
that strengthens the nation's
ability to address disasters,
emergencies and terrorist
events*

IN SUPPORT OF THIS GOAL, REGION III FOCUSED ITS EFFORTS IN FY 09 ON COMMUNITY PREPAREDNESS, MITIGATION MEASURES, EXTERNAL PARTNERSHIPS, PLANNING, EXERCISES AND TRAINING, AND DISASTER READINESS.



FEMA

Community Preparedness

Region III aimed to build regional preparedness by engaging and supporting its partners at the federal, state and local levels. Individual and community preparedness were enhanced through the Regional Advisory Council's (RAC) Community Preparedness Advisory Team (CPAT), which led the development of a compendium of resources for emergency preparedness education for youth and for special needs planning and outreach. The region's community preparedness officer worked with the University of Maryland's Center for Health and Homeland Security on the development of two white papers, one addressing each focus area.

In an effort to showcase the importance of preparedness, a community preparedness section of the Region III website was launched to highlight the efforts of state and local communities and to encourage volunteer integration into all phases of emergency management. This section of the site is enhanced regularly and will include community preparedness profiles for each Region III jurisdiction, along with state and local Citizen Corps Program (CCP) highlights, and details on the RAC CPAT.



A key component of community preparedness is the Citizen Corps Program. From left: Regina Moran, District of Columbia, Director of Emergency Preparedness, Serve DC; Robert Ward, Maryland State Citizen Corps Program Coordinator; Angela Manos, FEMA Region III Community Preparedness Officer; Pamela Weeks, Pennsylvania State Citizen Corps Program Manager; Bob George, Delaware State Citizen Corps Program Manager; Lisa Perry, Virginia State Citizen Corps Program Coordinator; Linda Rubin, Virginia State Citizen Corps Program Manager; and Marny McLee, Delaware State Citizen Corps Program Coordinator.

A Community Preparedness track was added to the Regional Interagency Steering Committee (RISC) in FY 09, allowing for the discussion of regional community preparedness priorities and initiatives. One of these initiatives included the distribution of best practices in emergency preparedness public education to local-level volunteers and agencies through the state Citizen Corps program managers. Outreach strategies targeted efforts that help facilitate youth education programs, enhance special needs planning, and promote the use of CCPs, Councils and volunteers in all phases of emergency management.

National Preparedness Month

A significant emphasis was placed on National Preparedness Month (NPM) through a number of events throughout the region. Due to popular demand, the *FEMA-Region III NPM Challenge* was held again, inviting state and local preparedness champions to compete for recognition as a result of the quantity and quality of their NPM events and initiatives. This competition has become very popular with the states and more than 200 events and initiatives were submitted for recognition.

Region III worked closely with Temple University, located in Philadelphia, Pa., to participate in its 4th Annual Emergency Preparedness Fair on September 28. FEMA Administrator Craig Fugate gave remarks to a crowd of college students and faculty members. This fair was the agency's first outreach event geared toward college students. It engaged and educated college students on the importance of being prepared.



(Left) FEMA Administrator Craig Fugate addresses Temple University students and faculty on preparedness. (Right) The Administrator poses with members of Temple's Emergency Medical Services team.

Mitigation Measures

Risk Analysis

With an eye on making communities safer, the Mitigation Division made progress in helping the agency realize its Map Modernization program goals. When compared to FY 08 statistics, there was an increase in the percentage of the regional population with new flood maps in FY 09—for preliminary Flood Insurance Rate Maps from 55 percent to 70 percent and for effective maps from 49 percent to 57 percent.

Risk Management

In coordination with state and local partners, the Risk Analysis team worked to improve capabilities needed to manage risk for all hazards. All Region III states and the District of Columbia have approved state hazard mitigation plans. Seventy-five percent of the regional population was covered by approved local local mitigation plans in FY 09.

Hurricane Program

In FY 09, storm surge inundation maps were prepared and delivered to the District of Columbia and the northern Virginia communities that are vulnerable to tropical storms and hurricane categories 1 through 4. The technical information for the Maryland Western Shore Hurricane Evacuation (HURREVAC) Study was completed and was presented to state and local communities. The updated clearance times were loaded into HURREVAC, a computer program that tracks hurricanes and assists in evacuation decision-making, for use during the 2009 hurricane season.

The region's Risk Analysis Branch and Disaster Operations Division collaborated to establish a Hurricane Center Liaison (HLT) within the RRCC to enhance the exchange of information and coordination with the National Hurricane Center, other federal agencies and states affected during a Region III threat.

To educate regional stakeholders on the hurricane program, the region's hurricane program manager conducted outreach to the Delmarva Emergency Task Force and to attendees at the Virginia-North Carolina Annual Evacuation Planning meeting, sharing information on regional operations, hurricane preparedness activities, HLT coordination and the disaster declaration process. Presentations on the use of HURREVAC and Sea, Lake, and Overland Surges from Hurricanes (SLOSH) were given at the Virginia Emergency Management Association annual symposium and the Maryland Association of Counties annual summer conference.

External Partners

Regional Advisory Council

Region III's Regional Advisory Council (RAC) met January 7-8, April 29-30 and September 16 in FY 09, concentrating primarily on the work of its subcommittees—Situational Awareness, Community Preparedness, and Private Sector Outreach.

The following main topics were addressed at the meetings:

- FY 09 goals
- Exercises
- Public/Private Partnerships
- Grants
- Catastrophic Planning
- H1N1 Updates
- NIMS Credentialing Guidance

A common theme throughout meetings was the need for the building of relationships with the private sector as a partner instead of a vendor, and how to coordinate the private sector from a collective perspective versus the promotion of services and brands.



Members of the Regional Advisory Council pose for a group photo on September 16, 2009, during a meeting at the Region III office.

During the September 16 meeting, the University of Maryland, University of Pittsburgh, Virginia Tech University and Johns Hopkins participated, with the Universities of Maryland and Pittsburgh giving presentations on public preparedness and resource management projects related to the target capabilities list.

Planning

Regional Catastrophic Planning

A major regional priority is catastrophic planning within the National Capital Region (NCR), and Norfolk, Va., as well as the other Region III jurisdictions. In FY 09, along with the Grants Preparedness Directorate (FEMA Headquarters), the region provided monitoring and technical assistance for the Regional Catastrophic Planning Grant Program (RCPGP), which is designed to look at the handling of catastrophic disaster concerns over the NCR and contiguous counties and states. Ultimately, the main purpose of all efforts is to help reduce redundancy and assist regional state and local partners in developing the most effective, collaborative regional plan possible.

Under the FY 08 RCPGP, which has a 24-month period of performance, \$13.6 million in total was awarded—with the NCR area (Tier 1 site) receiving \$11.6 million and Norfolk area (Tier 2 site) receiving \$2 million. Quarterly and mid-term performance reviews were conducted throughout FY 09.

Similarly, Region III participated in the Task Force for Emergency Readiness (TFER) conference and is monitoring the TFER grant in West Virginia. The pilot grant program provides money for state catastrophic planners.

Urban Search and Rescue Conference

The agency's first Urban Search and Rescue (US&R) Working Group conference was hosted in Philadelphia on August 3-4, 2009, in Winchester, Va. With the states and the District involved, a Regional Interagency Steering Committee subcommittee will be developed. This working group will enhance regional US&R efforts and support the construction of US&R pre-scripted mission assignments.

Response Capabilities Analysis Program

The Response Capabilities Analysis Program (RCAP) cuts across all regional program areas and is being institutionalized as a critical element in decision making with particular

emphasis on grants, preparedness, logistics and operational planning. In FY 09, the Disaster Operations Division published Region III-specific, all-hazards guidance on GAP implementation in close coordination with the states and the District of Columbia, while the National Preparedness Division led the way with operational planning through the gathering, coordinating, and compiling of information.

Regional staff conducted inventories and analyses of the regional communications capability, providing a communication inventory baseline during an event. FY 09 state capability data was entered into the new RCAP tool, then RCAP “way forward” plans were created for each Region III state and the District that focus on solving critical challenges for FY 09-10. State Profiles were developed, providing significant state information and the identification of possible needs and solutions for out-of-region federal coordinating officers.

Radiological Emergency Preparedness Program

In accordance with the memorandum of understanding between FEMA and the Nuclear Regulatory Commission (NRC) (44CFR353), FEMA agreed to furnish assessments, findings, and determinations as to whether offsite emergency plans and preparedness are adequate and capable of implementation. To this end, FEMA has established certain policies and procedures for supporting the licensing of new nuclear reactors.

In Region III, three sites have currently submitted a Combined Operating License application to the NRC, resulting in regional Radiological Emergency Preparedness (REP) staff conducting a detailed evaluation of state and local radiological emergency response plans associated with those sites. They are Bell Bend (associated with the existing Susquehanna Steam Electric Station), Luzerne County, Pa.; Calvert Cliffs Unit 3, Calvert County, Md.; and North Anna Unit 3, Louisa County, Va. During FY 09, state and local plans for each site were reviewed to determine compliance with the 109 planning criteria found in manual *NUREG 0654/FEMA-REP-1*. Interim Finding Reports were developed and submitted to FEMA Headquarters for each site for ultimate use by NRC in the licensing process.

Exercises & Training

To ensure a regional integrated approach to preparedness, Region III created the Planning, Training, Exercise and Outreach Committee (PTEO). PTEO serves as a clearinghouse for exercise/training policy, scheduling and funding. It increases regional awareness of current national initiatives, and aligns efforts with regional priorities and the preparedness cycle. In

FY 09, the PTEO ensured events were relevant and contributed to preparing the region to respond to and recover from disasters more quickly. Some significant exercise efforts are as follows:

- Facilitated Operation Hotwire, a functional exercise, which tested responding to a region-wide power failure. This exercise was also a first in which Region III states collaboratively identified the need and worked together to develop the exercise. The exercise brought government officials and private sector electrical providers together to examine concerns during a natural disaster. These included the ability of the Regional Response Coordination Center (RRCC) and state emergency operations centers (EOCs) to maintain communications while working the resource allocation process during a major power outage, and the ability to respond to public health/mass care concerns.
- Conducted Senior Leader Tabletop Exercises (TTXs) with Delaware, the District of Columbia, Maryland, Pennsylvania, Virginia, and West Virginia, granting an opportunity for them to test their emergency plans, identify gaps and review the declaration process. Participants were governor’s cabinet secretaries and chiefs of staff, state emergency management directors, homeland security advisories, state



FEMA Region III senior leadership partners with West Virginia to hold a tabletop exercise on flooding in South Charleston, W. Va., on August 18, 2009.

adjutant generals and pre-designated 2009 federal coordinating officers. Scenarios chosen by states were hurricane, flood and pandemic influenza.

- Strengthened partnership with Federal Executive Boards (FEBs) to improve COOP programs across the region. With their help, Region III conducted three large-scale COOP Exercises: Liberty Down in Philadelphia; Steel Resolve in Pittsburgh; and Charm Challenge in Baltimore. These exercises provided a setting for government agencies and private sector to test COOP plans, identify shortfalls, and address preparedness issues.
- Held four biennial, full-scale Radiological Emergency Preparedness (REP) exercises, five Medical Services drills, and three Hostile Action-based drills.

Region III had an aggressive state training program, which provided programmatic updates while introducing new tools and services.

- Delivered Emergency Management Mission Integrated Environment (EMMIE) training to all regional jurisdictions, providing Public Assistance (PA) applicants and the states the ability to perform PA grant management activities online, improving efficiency and customer service.
- Partnered with the Virginia Department of Emergency Management (VDEM), conducted courses such as *Public Assistance Eligibility and Grants Management*, *Debris Management*, *Preliminary Damage Assessment* and *Sheltering Cost Eligibility*. These successful courses led to a partnership effort with VDEM in the development of online training.
- Collaborated with FEMA Headquarters and the Emergency Management Institute (EMI) to provide donations and volunteer management training to regional/state staff and voluntary agency partners, increasing capabilities and generating interest to revise state plans, conduct exercises, and create donations management teams.
- Held webinars on the new FEMA National Shelter System (NSS) for federal partners and state agencies, resulting in regional jurisdictions developing memorandums of understanding to gain NSS access.

Readiness

National Special Security Events

When an event is designated a National Special Security Event (NSSE), the Secret Service assumes its mandated role as the lead agency for the design and implementation of the

operational security plan. As part of the NSSE designation, the Federal Bureau of Investigation (FBI) is the lead agency for crisis management, and FEMA is the lead agency for consequence management. In FY 09, FEMA Region III and the Office of National Capital Region Coordination collaborated often to plan for events taking place in the National Capital Region.

For the 56th Presidential Inauguration, Region III played a significant role, leading the planning for the presidential whistle stop tour. The tour carried President-elect Obama, Vice President-elect Biden and their families on January 15, 2009, to the Inauguration with events in Philadelphia, Wilmington, and Baltimore before their final arrival in Washington, D.C.

The planning for the whistle stop tour and the inauguration was an integrated effort with the region coordinating with the Secret Service, FBI, first responders, Department of Health and Human Services, Coast Guard and many other agencies. A modified regional Emergency Response Team Advanced (ERT-A) was deployed January 17-21, 2009, integrating with the National Incident Management Assistance Team (IMAT) to form one IMAT for mass care and emergency assistance operations.

For the G-20 Summits held in Washington, D.C, November 14-15, 2008, and in Pittsburgh from September 24-25, 2009, the region led and coordinated consequence management planning efforts. Planning products from the Pittsburgh G-20 will be used as templates for future NSSEs and may become a national standard for NSSE planning.



President Barack Obama talks with Indonesian President Dr. Susilo Bambang Yudhoyono during the G-20 Pittsburgh Summit at the David L. Lawrence Convention Center in Pittsburgh, Pa., Sept. 25, 2009. (Official White House Photo by Pete Souza)

Operational Capabilities

To enhance situational awareness, reduce response time and expedite support to state/local partners, Region III implemented an IMAT/ RRCC rotational team concept. Individuals were pre-designated on four teams, with two teams on alert each month: primary (IMAT) and secondary (RST team). Once notified, individuals quickly reported to their assigned duty locations.

In order to ensure interoperability at all times, watch officers were deployed to the West Virginia JFO for three weeks to test their ability to collect and analyze information and to provide situational awareness virtually. During this time, connectivity and communication equipment were tested, and all daily situational briefs were held via video teleconference. As a result of the deployments, the region now has the capability to successfully stand up a watch operation from an alternate location.

To boost overall readiness capabilities, the Disaster Operations Division hosted 85 disaster assistance employees, permanent full-time staff and cadre of on-call response employees on August 13-14, 2009, at a training workshop in Shepherdstown, West Va. This workshop, which offered a mixture of cadre specific meetings and plenary sessions, focused on the response to a catastrophic disaster in an urban setting. This type of training was the first offered in recent years, assembling staff from across the divisions who have the potential to serve on Incident Management Assistance Teams, Emergency Response Teams, or in the Regional Response Coordination Center.



U.S. Secret Service and Philadelphia Police guard Independence Mall on January 17, 2009, in Philadelphia, Pa., one of the whistle stop tour locations for the 56th Presidential Inauguration.

STRATEGIC GOAL 2

*Deliver easily accessible
and coordinated assistance
for all programs*

IN SUPPORT OF THIS GOAL, REGION III FOCUSED ITS EFFORTS IN FY 09 ON GRANTS MANAGEMENT, HAZARD MITIGATION PROGRAM DELIVERY, DISASTER ASSISTANCE AND ENHANCING THE RECOVERY PROCESS.



FEMA

Grants Management

The newly established Grants Management Branch (GMB) of FEMA Region III structured its core mission in FY 09 on customer service. The regionalization of the grants business function served to transfer primary financial management oversight of all FEMA grant programs from Headquarters to the regional offices. The GMB enacted an aggressive strategy to proactively satisfy the enhanced service needs of all grant recipients through the following activities:

- Jointly developed a comprehensive on-site monitoring plan with Region III state/ State Administrative Agency partners that included a coordinated site visit schedule, pre-visit orientation to the new monitoring protocol, FEMA and state-level program staff participation
- On-site technical assistance on subjects including grants financial management, programmatic and regulatory guidelines, and sub-recipient monitoring
- Significant counseling and hands-on guidance during the FY 09 Emergency Management Preparedness Grant and FY 09 Emergency Operations Center application periods
- An extensive preparedness grant programs file system that enabled GMB personnel to quickly reference and respond to inquiries from recipients in the field

Hazard Mitigation Assistance

Disaster closeouts under the Hazard Mitigation Grant Program (HMGP) continued to be an agency priority in FY 09. Although six closeouts were projected for FY 09, eight disasters were closed in all. The closure of disasters demonstrates a productive use of HMGP funds in the recovery of flood events and strong state partnerships.

After the evaluation of the FY 09 Hazard Mitigation Assistance (HMA) non-disaster grant applications, a total of 31 hard project, planning & management cost applications were selected for further review for an estimated federal share of \$8,575,456. Of the 31 non-disaster grant projects, funds have been committed in the amount of \$6,937,902 for 27 projects. More than \$2 million has been obligated in FY 09 for these grant projects.

The region's Mitigation Division developed guidelines that prescribe how HMA grants (to elevate flood-prone structures) should be administered. These regional guidelines were created to assist states, local communities and residents in the proper methods of the elevation of structures. They are currently being considered for conversion into a national document.

Disaster Assistance

In FY 09, Region III managed one major disaster declaration (FEMA-1838-DR-WV) for the state of West Virginia in response to severe storms, flooding, mudslides, and landslides, and one emergency declaration (EM-3300-DC) for the District of Columbia during the 56th Presidential Inauguration.

The Disaster Assistance Division administered various disaster programs for FEMA-1838-DR-WV. Some of the key actions in Individual Assistance (IA) were resolving policy issues on private road and bridge payments and applicants found to be in non-compliance with flood insurance requirements. The IA Branch completed 989 Pre-Placement Interviews (PPIs) to place 141 applicants in Direct Housing, contacted over 3,600 applicants to resolve registration issues, assisted 219 special needs cases, and disbursed more than \$13.2 million in Housing and Other Needs Assistance.

Public Assistance (PA) coordinated with the WV Division of Highways (DOH) to provide inspectors to assist FEMA personnel in developing and processing Project Worksheets (PWs). This increased accuracy of PWs with local knowledge and expedited the processing of the worksheets. In addition, these inspectors filled gaps in areas where the state had no other personnel available. Of the 54 Requests for Public Assistance (RPAs) that were received and completed, one remains open. Ninety-eight percent of the PWs written have been obligated for more than \$23.3 million.

In support of FEMA-1838-DR-WV, the region (in coordination with the state of West Virginia) implemented the State-Led Disaster Housing Task Force (SLDHTF). The SLDHTF had several noteworthy accomplishments:

- Utilization of U.S. Army Corps of Engineers and the IA-Technical Assistance Contract for the direct housing mission
- State-owned land offered to FEMA at no cost to the government
- Permit waivers for hauling manufactured housing

- Establishment of state programs for applicants that offer safe and secure permanent housing outside the flood zone
- Strengthened interstate agency partnerships and relationships

The region’s IA staff conducted joint Preliminary Damage Assessments (PDAs) in the Commonwealth of Pennsylvania for Allegheny and Westmoreland Counties. A governor’s request for a presidential declaration was made, denied, and subsequently appealed. For the appeal process, IA staff conducted another round of joint PDAs in Allegheny and Westmoreland Counties, and also included an assessment in Erie County.

The PA team conducted joint PDAs in Allegheny, Westmoreland, Erie, and York Counties to be included in the appeal. It also supported Region IV, managing a major disaster declaration (FEMA-1839-DR-TN) for the state of Tennessee in response to severe storms, tornadoes, and flooding.

Enhancing The Recovery Process

Flooding in spring 2009 resulted in a major disaster declaration in West Virginia. The remote area impacted required FEMA to implement a Direct Housing operation. For the first time in Region III, a state-led disaster housing task force was formed and assumed a leadership role. The West Virginia Housing Development Fund was the lead agency, with various other state and federal agencies very actively involved. This disaster housing task force assessed the



In West Virginia, a previously established housing site, Lizzard Creek Community Housing Site, was called back into service to house disaster survivors at no cost to FEMA for DR-1838. Federal, state and local officials celebrated with a ribbon cutting ceremony.

situation, identified both existing and required capabilities, and developed a disaster housing plan. Implementation actions included the installation of nearly 125 manufactured housing units. The task force identified sites, managed construction activities, resolved issues, and explored other alternatives. The task force will be a standing group for future operations.

FEMA Region III, along with the Headquarters IHP Policy Unit, facilitated Temporary Housing Recertification and Occupancy Agreement Termination workshops to the FEMA-1838-DR-WV Disaster Housing Operations staff. The West Virginia operation was utilized as a pilot for the new recertification process. The training provided personnel with a behind-the-scenes look at the changes and steps in facilitating a proper recertification, providing them important guidance for the implementation of the eighteen-month temporary housing program under the auspices of the Code of Federal Regulations and FEMA policy.

From a national perspective, when the region's Individual Assistance branch chief was named interim director of the National Disaster Housing Task Force in FY 09, Region III became a major supporter of the agency's housing initiatives. The task force led the pilot testing of alternative housing units at the National Emergency Training Center in Emmitsburg, Md., with the ultimate goal of minimizing potential complications while ensuring unit suitability for use in disaster response operations. The plan was to evaluate first-hand (in a controlled environment) structures and systems as well as features and functions for safety, livability and durability. The resulting insight into the delivery, installation, and maintenance processes/challenges has allowed the task force to capture critical data prior to a large-scale deployment.



Jack Schuback (center), interim director of the National Disaster Housing Task Force, is joined by FEMA's Associate Administrator, David Garratt, and other officials at a ribbon cutting ceremony on May 14, 2009, to launch the pilot testing of alternative housing units on the grounds of EMI in Emmitsburg, Md.

STRATEGIC GOAL 3

*Provide reliable information at
the right time for all users*

IN SUPPORT OF THIS GOAL, REGION III CONDUCTED EXTENSIVE OUTREACH, STRENGTHENED PARTNERSHIPS AND KEPT STAKEHOLDERS INFORMED.



FEMA

Outreach

Law Enforcement

Region III, in cooperation with the DHS Office of Intelligence and Analysis/State and Local Program Office, hosted a Fusion Center Workshop on June 19, 2009, to facilitate discussion about working relationships and partnerships between the regional office and fusion centers within the region. The workshop also served as a means to facilitate future discussions between fusion centers and emergency management at the state level.

This successful collaboration will enable the region's Disaster Operations Division (DOD) to integrate fusion center products into Regional Response Coordination Center situational monitoring, facilitating the inclusion of this information into DOD Watch Stander protocols.

Other FY 09 activities included an established partnership with Amtrak Police, and regular communication with the Anti Terrorism Advisory Council, Area Maritime Security Committees, and Joint Terrorism Task Forces. Two law enforcement-specific tabletop exercises were conducted for the Philadelphia/Wilmington and Baltimore areas.



A Fusion Center workshop was held in Philadelphia, Pa., on July 19, 2009, bringing together FEMA and the DHS Office of Intelligence and Analysis to discuss partnership and collaboration.

Private Sector

On September 17, 2009, FEMA Region III held its first Private Sector Forum in Philadelphia. The forum focused on the restoration of power and telecommunications to critical infrastructure after a disaster. Without these two pieces in place, most homes, businesses and critical infrastructure are at serious risk.

More than 70 people from government and industry were in attendance. Some of the stakeholders represented were Dominion Power, Verizon, T-Mobile, PECO, Sunoco, Philadelphia University, Virginia Department of Emergency Management, Maryland Emergency Management Agency, West Virginia Military Affairs and Public Safety, and many more. The panel discussion provided many best practices and areas for improvement.

The power and telecommunications associations throughout the region were a best practice identified during the forum. Through these associations, the private sector has developed memorandums of agreement to enlist the support of outside companies during times of disaster. Forum attendees agreed on the need for more opportunities to gather and discuss different areas of private/public partnerships within emergency management.



Government and industry representatives participate in Region III's first private sector forum on September 17, 2009, in Philadelphia, Pa.

Voluntary, Faith-based and Community Organizations

With the hiring of a permanent Voluntary Agency Liaison (VAL), Region III provided an enhanced suite of resources to governmental and non-profit partners at the federal, state and local levels. Serving as the bridge between non-profit and governmental partners, the VAL conducted a range of activities in FY 09, including donations and management training, subject matter expertise for meetings and a National Donations Management Network Web-based exercise.

Regional Interagency Steering Committee/Gap Summit

The Response Division hosted a Regional Interagency Steering Committee (RISC) meeting June 9-10, 2009 in Philadelphia. The focus and theme was hurricane preparedness. This event was the first to use panel-style discussions, which greatly enhanced the professional dialogue and interface with attendees whether state or federal partners. This format also attempted to integrate members of the private sector in regards to emergency power.

In conjunction with the first RISC meeting of FY 09, the region held a GAP Summit with federal and state partners, discussing the GAP Way Forward Plan. These meetings have created an understanding within the states of FEMA's roles, responsibilities, and restrictions in a pre-disaster or disaster scenario.



FEMA Region III's Response Director, Edward Smith, hosts the RISC/GAP meeting on February 3-5, 2009, in Philadelphia, Pa.

Elected Officials

In preparation for the 2009 Hurricane Season, Region III planned several significant events to educate its stakeholders. In July, Administrator Fugate led a hurricane preparedness briefing in Rehoboth, Delaware. In attendance were Delaware Emergency Management Agency Director Jamie Turner, Governor Jack Markell, U.S. Representative Michael Castle, and U.S. Senators Tom Carper and Ted Kaufman.

Through joint FEMA/state briefings and FEMA 101 presentations, Maryland and Pennsylvania members of Congress and their staffs have a better understanding of FEMA and its programs.

Mitigation

With the addition of a Mitigation subject matter expert to the Mitigation Division, outreach reached an all-time high in FY 09, with the new outreach coordinator attending regional conferences as well as public and congressional meetings to educate the public on floodplain management and insurance.

With a succinct message that emphasizes the basics of flood insurance, risk management and hazard mitigation, the region strived to dispel myths and misconceptions about the



FEMA Administrator Craig Fugate (center) stresses preparedness at a press conference in Rehoboth Beach, De., on July 2, 2009. From left, U.S. Sens. Tom Carper and Ted Kaufman, U.S. Rep. Michael Castle, Gov. Jack Markell, and DEMA Director Jamie Turner.

NFIP in numerous forums and meetings:

- PA Department of Environmental Protection Flood Protection Workshop – Wilkes-Barre, PA
- Community meeting – Bowley’s Quarters, MD
- Virginia Emergency Managers Conference – Hampton, VA
- Staff training for the office of Representative Patrick Murphy (PA-8th District)
- Bucks County Flood Task Force Briefing – PA
- Staff training for the office of Representative Todd Platts (PA-19th District)
- Quarterly meetings with Delaware River Basin Commission – West Trenton, NJ
- Meetings with Congressman Patrick Murphy’s staff and residents of New Hope, PA
- Pennsylvania State Association of Township Supervisors conference – Hershey, PA

Regional Emergency Communications Coordination Working Group

Region III’s Regional Emergency Communications Coordination Group (RECCWG) serves as a planning and coordinating body that is responsible for providing a forum to assess and



Members of Region III's Regional Emergency Communications Coordination Working Group during their meeting in Philadelphia, Pa. Back row: From left, Charles Romuns, MERS Telecommunications Manager; Gary Zamerski, Maryland Joint Operations Center Manager; and Mark Grubb, Delaware Department of Safety and Homeland Security Director. Front row: From left, Gene Standboro, Federal Communications Commission; Joanne Sechrest, National Communications System; and John MacLean III, FEMA Region III Disaster Emergency Communications Coordinator.

address the survivability, sustainability, operability, and interoperability of emergency communications systems at all levels of government. In FY 09, RECCWG Subcommittees were established to help coordinate Region III RECCWG emergency communications efforts:

- Grants Subcommittee to explore Grant funding opportunity information for Region III States.
- Emergency Fuel and Backup Power Subcommittee to explore impacts of lack of fuel and backup power on communications systems during an emergency incident.
- Outreach Subcommittee to explore opportunities to engage the local jurisdictions as well as private association partnerships that would help expand participation in RECCWG efforts.
- Planning Subcommittee to explore collaborative communications planning approaches from a regional perspective.

In addition to the establishment of subcommittees, the RECCWG has created a partnership with the All Hazards Consortium (AHC) Interoperable Communications Working Group to build on the work that has been accomplished over the past seven years. As the membership and goals of both working groups are similar, an effort was made to coordinate these two monthly meetings into one larger meeting while still maintaining the identity of each group. The combining of the RECCWG and AHC meeting is a result of an effort to increase outreach efforts to local jurisdictions and to coordinate efforts between the two groups that are focusing on most of the same communications issues.



STRATEGIC GOAL 4

*FEMA's investment in people and
people's investment in FEMA*

IN SUPPORT OF THIS GOAL, REGION III FOCUSED ITS EFFORTS IN FY 09 ON THE BEST INITIATIVE, BUILDING A TALENTED WORKFORCE, HOSTING SPECIAL VISITS AND EMPLOYEE RECOGNITION.



FEMA

Building Engagement, Strengths, and Talent Workforce (BEST)

Launched in FY 09, the Best, Engagement, Strengths and Talent Workforce (BEST) Initiative is an opportunity for all FEMA employees—disaster assistance employees, permanent employees, COREs, managers and leaders—to improve their work life and better connect with their job. Designed as a five-year initiative, it has four main components that give employees the opportunity to help improve FEMA:

1. Employee survey. Annual surveys to offer our opinions about FEMA as a workplace and measure progress against the baseline survey completed in 2009.
2. Planning. Planning to improve work life at FEMA and acting on those plans form the centerpiece of the BEST initiative. Each work group will develop their own plan and help ensure changes are made within the agency.
3. Special training for managers.
4. Talent and strengths development for FEMA employees.

In Region III, all managers attended “impact planning” training. Afterward, they met with their employees as a work group to plan how to improve work life at FEMA. This process,



FEMA Region III Mitigation Division Director Gene Gruber holds a staff meeting.

called “impact planning,” is critical to improving FEMA because it allows employees to:

- Discuss FEMA’s strengths and weaknesses as a workplace
- Develop plans for change
- Put those plans into action

Talented and Diverse Workforce

Through the hiring of thirty-two new employees in FY 09, the region actively worked to maintain a talented and diverse workforce. From National Preparedness and Management to Disaster Operations and Disaster Assistance, the divisions welcomed new employees aboard. The employees, hired at varying levels from GS-9 to GS-14, filled mission-critical positions in the various branches.

Disaster Assistance Employees

During FY 09, Region III’s disaster assistance employees (DAEs) increased from 439 to 500. The major focus throughout the year was the agency’s credentialing effort. In order for FEMA to ensure the nation receives quality support in times of crisis, FEMA is working diligently to implement an agency-wide Credentialing Program. Under the leadership of the Disaster Reserve Workforce Division (DRWD), this initiative will ensure the agency complies



Acting Regional Administrator Patricia Arcuri stands with new hires and recently sworn-in employees.

with laws requiring the typing and credentialing of the disaster workforce, starting with disaster reservists and culminating with full-time employees.

Nationally, seven out of 23 disaster cadres have a cadre-specific credentialing plan, and more than 1,400 employees will be in the process of migrating to these new standards. Regionally, the Mitigation and External Affairs Cadres began the migration process in FY 09. Region III's DRWD liaison provided extensive technical guidance to over 200 DAEs, conducted multiple JFO briefings on credentialing migration and coordinated with various cadre managers to conduct individual cadre conference calls. Credentialing, training and standardizing the FEMA workforce are essential to FEMA's mission. Region III is working to support the DRWD as it implements a transparent Credentialing Program for more than 230 disaster position titles.

Orientation Sessions

To educate new employees on the regional organizational structure, divisions, policies and procedures, a monthly employee orientation program was established. Leading the effort, the National Preparedness Division sought to hold sessions that created understanding and enthusiasm for FEMA's vision in the new hires. Working closely with National Preparedness, the Management Division developed a comprehensive "welcome packet," which was presented to all new employees when they entered on duty.



In an effort to provide employees with pertinent information on federal health plans, a Health Benefits Open Season Fair was held on December 1, 2009, in the Region III office.

Special Visit

When FEMA Administrator Craig Fugate visited the Region III office on September 28, 2009, he held an all-hands meeting and spent time answering employee's questions. He openly shared his thoughts on FEMA's future and disaster operations, stressing that FEMA works as part of a team with its federal partners, government agencies, non-profit entities and the general public. Individual and community preparedness were stressed during his remarks, along with the importance of transforming the agency into a respected and professional organization.



Highlights from Administrator Fugate's visit to Region III on September 28, 2009: He attended meetings with senior management and regional staff. Acting Regional Administrator Patricia Arcuri (bottom right) presented him with a Liberty Bell.

Recognition

The Awards Review Team, composed of employees from the various regional divisions, reviewed more than 530 award nominations in FY 09. From monetary to time-off awards, employees were recognized for their contribution to Region III's priorities and the FEMA Strategic Plan.



At all-hands meetings and on Employee Appreciation Day, employees were recognized for their outstanding performance, length of federal service, leading the region's Combined Federal Campaign and for their plans to retirement. Disaster Assistance Employees' efforts were recognized by federal coordinating officers throughout the agency.



STRATEGIC GOAL 5

*Build public trust and
confidence through
performance and stewardship*

IN SUPPORT OF THIS GOAL, REGION III FOCUSED ITS EFFORTS IN FY 09 ON ENHANCING INTERNAL MANAGEMENT CONTROLS, CUSTOMER SERVICE, AND OBSERVING THE AGENCY'S 30TH ANNIVERSARY.



FEMA

Internal Controls

Personnel Actions Report

In an effort to enhance the oversight of resources, the Management Division designed a comprehensive vacancy status spreadsheet to reflect important details ranging from position data and vacancy announcement information to the number of days in the hiring cycle for each action. Also, on a bi-weekly basis, the division analyzed vacancy status data, developing Region III staffing reports that showed actual and anticipated positions, personnel and vacancies in each division.

This bi-weekly personnel data was provided to senior management, which was crucial to the directors' ability to assign work, plan for contingencies and accomplish their division's mission.

Improving Program Oversight

Grants Monitoring

The region coordinated with FEMA's Grants Program Directorate (GPD) Accountability Management & Oversight (AMO) Branch and established monitoring schedules to ensure that all pertinent grant programs for FY 2007 and FY 2008 were included. The Grant Programs Branch monitored all five states and the District of Columbia in its FY 2009 plan, superseding the GPD requirement of visiting two states in the fiscal year. The monitoring visits to date have provided invaluable results in overseeing grant awards in addition to reconciling existing open grants issues and developing improved relations with financial and programmatic state personnel.

File and Data Management Systems

The Grants Management Branch created a series of automated databases for all regionalized Preparedness Grant programs. Existing databases for disaster and non-disaster grants have been updated. These databases streamline financial data management, simplify oversight, support the monitoring plan and facilitate the development of reports. This information was made available on the Management Division's intranet page.

Customer Care

Customer care was a major priority in FY 09. The Management Division designed and conducted a no-cost, on-line Customer Satisfaction Survey related to services and support provided by the Administrative Services Branch (ASB), Grants Management Branch (GMB) and IT Branch (ITB). The survey was designed to determine a baseline of customer service levels in the division, to identify deficiencies and to measure the degree of satisfaction with the division's services and support among regional workforce.

All responses, including opportunities to suggest ways the Management Division could improve the level of customer service provided, were submitted on-line and completely anonymous. The survey allowed employees to respond to customer service questions in three formats: multiple responses to a question, a single response to a question, and an option to submit general written comments.

Fifty-eight non-narrative responses were received, along with 59 narrative comments. Nearly 50 percent of the responses were favorable about the divisional services. The suggestions received on streamlining processes will be considered, as the division works to boost its service. A follow-up survey will be held in FY 10 to measure its progress.



On April 1, 2009, FEMA celebrated its 30th anniversary. In commemoration of the significant milestone, Region III held a celebratory program, featuring trivia questions, a cake cutting and a walk down memory lane as former and current employees shared their special memories.

Looking Ahead to FY 2010

FEMA Region III has identified priorities that will be the major focus of FY 2010. The chart below aligns those priorities to the agency's strategic plan goals.

Regional Priorities & Strategic Plan Integration

Strategic Goals and Objectives	Support National Disaster Recovery Framework	Support National Flood Insurance Program Reform	Build 24/7 Watch Unit Capability	Prepare for Regional Control of Budget Process	Implement Mitigation measures in Public Assistance Projects	Implement Regional Employee Development Program	Implement Regional Exercise Program
Goal 1 Lead an integrated approach that strengthens the Nation's ability to address disasters, emergencies, and terrorist events							
Objectives							
1.1 Culture of Preparedness							
1.2 Risk and Capability Analysis		*			*		
1.3 Loss Reduction		*					
1.4 Doctrine and Policy	*	*					
1.5 Planning	*						
1.6 Professional National Emergency Management System							
1.7 Exercises, Training, and Evaluation							*
1.8 FEMA Readiness			*				
Goal 2 Deliver easily accessible and coordinated assistance for all programs							
Objectives							
2.1 Capability Building Programs	*						
2.2 Disaster Assistance	*						
2.3 The Recovery Process	*				*		
Goal 3 Provide reliable information at the right time for all users							
Objectives							
3.1 Consistent Information Sharing							
3.2 Event-Driven Information							
Goal 4 FEMA invests in people and people invest in FEMA to ensure mission success							
Objectives							
4.1 A Talented and Diverse Workforce						*	
4.2 Employee Support and Resources						*	
4.3 Workforce Planning							
Goal 5 Build public trust and confidence through performance and stewardship							
Objectives							
5.1 Strong Leadership and Employee Engagement						*	
5.2 A Business Approach				*			
5.3 Customer Care							
5.4 Internal Controls				*	*		

A C R O N Y M S

AFG	Assistance to Firefighters Grant	JFO	Joint Field Office
AHC	All Hazards Consortium	LETPP	Law Enforcement Terrorism Prevention Program
CATEREP	Catastrophic Evacuation Planning	MEMA	Maryland Emergency Management Agency
CCP	Citizen Corps Program	MERS	Mobile Emergency Response Support
COOP	Continuity of Operations	MAP MOD	Map Modernization
CORE	Cadre of Response Employees	MMRS	Metropolitan Medical Response System
CRS	Community Rating System	NFIP	National Flood Insurance Program
CWG	COOP Working Group	NIMS	National Incident Management System
CCP	Citizen Corps Program	NP	National Preparedness
COOP	Continuity of Operations	NPM	National Preparedness Month
CORE	Cadre of Response Employees	NSS	National Shelter Survey
CRS	Community Rating System	PA	Public Assistance
CWG	COOP Working Group	PDA	Preliminary Damage Assessments
DAD	Disaster Assistance Division	PDM	Pre-disaster Mitigation
DAE	Disaster Assistance Employee	PEMA	Pennsylvania Emergency Management Agency
DCE	Defense Coordinating Element	PFO	Principal Federal Official
DCHSEMA	Distict of Columbia Homeland Security and Emergency Management Agency	PFT	Permanent Full Time
DEMA	Delaware Emergency Management Agency	POD	Point of Distribution
DOD	Disaster Operations Division	PSA	Public Service Announcement
EHP	Environmental Historic Program	RADM	Rear Admiral
EMA	Emergency Management Agency	RAC	Regional Advisory Council
EMI	Emergency Management Institute	RECCWG	Regional Emergency Communications Coordination Work Group
EOC	Emergency Operations Center	RFC	Repetitive Flood Claims
ERT	Emergency Response Team	R&R	Response and Recovery
ERT-A	Emergency Response Team - Advance Element	RISC	Regional Interagency Steering Committee
ESF	Emergency Support Function	RRCC	Regional Response Coordination Center
FCO	Federal Coordinating Officer	RRT	Regional Response Team
FEB	Federal Executive Board	SRL	Severe Repetitive Loss
FEMA	Federal Emergency Management Agency	SAR	Search And Rescue
FMA	Flood Mitigation Assistance	SEPCTTF	Southeastern Pennsylvania Counter-Terrorism Task Force
FY	Fiscal Year	SFHA	Special Flood Hazard Area
HHS	Health and Human Services	SHSP	State Homeland Security Program
HMA	Hazard Mitigation Assistance	UASI	Urban Areas Security Initiative
HMGP	Hazard Mitigation Grant Program	US&R	Urban Search and Rescue
HPE	Hurricane Preparedness Exercises	VDEM	Virginia Department of Emergency Management
HRK	Household Repair Kit	VOAD	Voluntary Organizations Active in Disaster
HSGP	Homeland Security Grant Program	WVDHSEM	West Virginia Division of Homeland Security and Emergency Management
HUD	Housing and Urban Development (U.S. Department of)		
HURREVAC	Hurricane Evacuation		
IA	Individual Assistance		
IMAT	Incident Management Assistance Team		
ICS	Incident Command System		
IRR	Initial Response Resources		
IT	Information Technology		

APPENDIX A. Mitigation

Table 1: MITIGATION GRANT PROGRAMS

Disaster Mitigation Grants
Hazard Mitigation Grant Program (HMGP)

State	Disaster Number	Dollars Awarded
Virginia	1661	\$186,342
West Virginia	1696	\$1,094,002
	Total:	\$1,280,344

Non Disaster Mitigation Grants
Severe Repetitive Loss (SRL)

State	Dollars Awarded
Pennsylvania	\$3,118,255

Repetitive Flood Claims (RFC)

State	Dollars Awarded
Virginia	\$193,600

Flood Mitigation Assistance (FMA)

State	Dollars Awarded	
Delaware	\$172,500	
Virginia	\$41,100	
	Total:	\$213,600

Pre-Disaster Mitigation (PDM)

State	Dollars Awarded	
District of Columbia	\$300,000	
Maryland	\$1,562,391	
Pennsylvania	\$66,330	
Virginia	\$70,655	
West Virginia	\$931,417	
	Total:	\$2,930,793

GRAND TOTAL: \$7,736,592

APPENDIX A. Mitigation

Table 2: MAP MODERNIZATION PROGRAM – FY09 vs. FY08

State	Number of Counties with Preliminary Maps		Percentage Completed	
	FY09	FY08	FY09	FY08
Delaware	3	3	100%	100%
District of Columbia	N/A	N/A	100%	100%
Maryland	12	8	50%	21%
Pennsylvania	31	26	46%	39%
Virginia	116	101	86%	75%
West Virginia	37	20	67%	36%
Region III Totals:	199	156	70%	55%

Table 3: NATIONAL FLOOD INSURANCE POLICIES IN FORCE

State	Number of Policies in Effect	Number of Policies in SFHAs*
Delaware	24,618	12,413
District of Columbia	1,468	55
Maryland	67,842	26,935
Pennsylvania	66,698	35,512
Virginia	107,401	49,460
West Virginia	21,523	15,461
Region III Totals:	289,550	139,836

*Special Flood Hazard Area (SFHA) is a high-risk area defined as any land that would be inundated by a flood having a 1-percent chance of occurring in any given year (also referred to as the base flood).

APPENDIX B. National Preparedness

Table 1: ASSISTANCE TO FIREFIGHTERS GRANT (AFG) PROGRAM

State	Number of Projects	Dollars Awarded
District of Columbia	6	\$637,706
Delaware	5	\$234,865
Maryland	57	\$5,738,351
Pennsylvania	431	\$43,132,118
Virginia	83	\$8,290,173
West Virginia	58	\$5,739,350
GRAND TOTAL:		640 \$63,770,563

Table 2: HOMELAND SECURITY PREPAREDNESS PROGRAM (HSPG)

Interoperability Emergency Communication Grant Program

Recipient	Dollars Awarded	Program Total
DC Dept. of Homeland Security and Emergency Management Agency	\$583,306	
Delaware Emergency Management Agency	\$242,875	
Maryland Emergency Management Agency	\$970,428	
Pennsylvania Emergency Management Agency	\$1,696,454	
Virginia Department of Emergency Management	\$1,112,249	
WVDMAP	\$ 242,875	
		\$4,848,187

Emergency Management Preparedness Grant

Recipient	Dollars Awarded	Program Total
DC Dept. of Homeland Security and Emergency Management Agency	\$2,647,977	
Delaware Emergency Management Agency	\$2,183,782	
Maryland Emergency Management Agency	\$5,664,430	
Pennsylvania Emergency Management Agency	\$9,751,313	
Virginia Department of Emergency Management	\$6,920,233	
WV Dept. of Homeland Security and Emergency Management Agency	\$3,381,875	
		\$39,183,910

Non-Profit Security Grant

Recipient	Dollars Awarded	Program Total
Maryland Emergency Management Agency	\$149,270	
Pennsylvania Emergency Management Agency	\$422,085	
Virginia Department of Emergency Management	\$150,000	
		\$721,355

Regional Catastrophic Preparedness Grant

Recipient	Dollars Awarded	Program Total
DC Dept. of Homeland Security and Emergency Management Agency	\$3,617,000	
Virginia Department of Emergency Management	\$1,420,875	
		\$5,037,875
GRAND TOTAL:		\$49,791,327

APPENDIX B. National Preparedness

Table 3: HOMELAND SECURITY GRANT PROGRAM (HSGP)

State Homeland Security Grant (SHSP)

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
District of Columbia	\$10,410	
Delaware	\$6,524,500	
Maryland	\$16,977,500	
Pennsylvania	\$28,589,000	
Virginia	\$20,048,000	
West Virginia	\$46,524,500	
		\$118,673,910

Urban Areas Security Initiative (UASI)

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
District of Columbia	\$458,006,500	
Maryland	\$10,975,050	
Pennsylvania	\$24,346,150	
Virginia	\$10,042,250	
		\$503,369,950

Metropolitan Medical Response System (MMRS)

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
Maryland	\$321,221	
Pennsylvania	\$642,442	
Virginia	\$1,923,326	
		\$2,886,989

Citizen Corps Program

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
District of Columbia	\$126,103	
Delaware	\$269,829	
Maryland	\$464,542	
Pennsylvania	\$329,655	
Virginia	\$161,070	
		\$1,351,199

GRAND TOTAL: \$626,282,048

APPENDIX B. National Preparedness

Table 4: HOMELAND SECURITY INFRASTRUCTURE PROTECTION PROGRAM (IPP)

Port Security Grant Program (PSGP)

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
Dept. of Natural Resources, Maryland	\$1,580,493	
Maryland Emergency Management Agency	\$6,423,657	
Erie-Western PA Port Authority, Pennsylvania	\$19,912,932	
Port Authority of Allegheny County, Pennsylvania	\$1,189,849	
Port of Pittsburgh Commission, Pennsylvania	\$2,600,348	
City of Richmond, Virginia	\$690,409	
Southern States Cooperative, Inc., Virginia	\$17,000	
Virginia Dept. of Emergency Management	\$7,426,689	
Public Port Authority, West Virginia	\$2,359,528	
		\$43,003,176

American Reinvestment and Recovery Act Port Security Grant Program

<i>Recipient</i>	<i>Dollars Awarded</i>	<i>Program Total</i>
Delaware State Police	\$1,518,164	
Anne Arundel County, Maryland	\$188,426	
Baltimore County Police Dept., Maryland	\$860,795	
City of Annapolis Police Dept., Maryland	\$315,138	
Maryland Dept. of Transportation	\$1,268,345	
Maryland State Police	\$ 419,500	
Prince George's County Police Dept., Maryland	\$ 57,600	
Salisbury Fire Dept., Maryland	\$903,500	
Sunoco Logistics Partners, LP, Maryland	\$61,800	
County of Delaware, Pennsylvania	\$4,541,343	
Erie-Western Pennsylvania Port Authority, Pennsylvania	\$170,000	
Greenwich Terminals, LLC, Pennsylvania	\$1,907,134	
Sunoco Logistics Partners, LP, Pennsylvania	\$227,000	
APM Terminals VA, Inc., Virginia	\$192,300	
City of Newport News, Virginia	\$925,900	
Office of Emergency Management, Richmond, Virginia	\$133,900	
City of Suffolk Police Dept., Virginia	\$386,450	
City of Virginia Beach , Virginia	\$64,600	
Kinder Morgan Elizabeth Terminal , Virginia	\$143,962	
Kinder Morgan Liquid Terminals, Virginia	\$185,323	
Virginia Port Authority, Virginia	\$515,000	
		\$14,986,180

GRAND TOTAL: **\$57,989,356**

APPENDIX B. National Preparedness

Table 5: HOMELAND SECURITY INFRASTRUCTURE PROTECTION PROGRAM (IPP)

Buffer Zone Protection Program (BZPP)

<i>Recipient</i>	<i>Dollars Awarded</i>
District of Columbia Dept. of Homeland Security Emergency Management Agency	\$800,000
Delaware Emergency Management Agency	\$400,000
Maryland Emergency Management Agency	\$1,000,000
Pennsylvania Emergency Management Agency	\$1,400,000
Virginia Dept. of Emergency Management	\$600,000
West Virginia Department of Military Affairs and Public Safety	\$600,000
Total:	\$4,600,000

Intercity Bus Security Grants (IBSGP)

<i>Recipient</i>	<i>Dollars Awarded</i>
BK Charter, Inc., Maryland	\$63,339
Carl R. Bieber, Inc., Pennsylvania	\$111,607
Fullerton Auto Bus Co., Pennsylvania	\$187,001
Krapf Coaches, Pennsylvania	\$64,172
Martz Coach Co., Pennsylvania	\$16,313
MGR Travel dba Elite Coach, Pennsylvania	\$58,946
Myers Coach Line, Pennsylvania	\$8,497
Red Lion Bus Co., Pennsylvania	\$40,192
Trans-Bridge Line, Pennsylvania	\$237,600
Abbott Bus Lines, Virginia	\$8,497
DC Trails, Virginia	\$180,800
Total:	\$976,964

GRAND TOTAL: \$5,576,964



FEMA

One Independence Mall
Sixth Floor
615 Chestnut Street
Philadelphia, PA 19106-4404
215-931-5608

www.fema.gov/about/regions/regioniii/index.shtm