



**FEMA**

September 17, 2009

Dr. G. Kemble Bennett  
Office of the Vice Chancellor  
Texas A& M University  
301 Wisenbaker Engineering Research Center  
College Station, TX 77843

Dear Dr. Bennett,

A key to the Federal Emergency Management Agency's (FEMA) success in supporting national preparedness is to fully utilize resources such as the National Advisory Council (NAC) within the development and implementation of policies and doctrine. For this reason, I appreciate the NAC Working Group's efforts to engage in the process for updating the Target Capabilities List (TCL) to help link and synchronize national preparedness efforts towards a common goal.

FEMA agrees with the NAC's creation of a Subcommittee that is flexible and scalable in order to adequately review each of the updated Target Capabilities. Further, it is my understanding that the FEMA National Preparedness Directorate has already engaged the NAC to arrange for the Subcommittee to immediately participate in the update process. The program for updating the TCL presents a valuable opportunity for both FEMA and the NAC to involve stakeholders at the Federal, State, and local levels to collectively identify preparedness goals across the many homeland security missions and disciplines.

Thank you again for your correspondence, and I look forward to working with you and the rest of the members of the NAC on this endeavor.

Sincerely,

A handwritten signature in black ink, appearing to be "W. Craig Fugate".

W. Craig Fugate  
Administrator