



**FEMA**

SEP 22 2009

Dr. G. Kemble Bennett  
Office of the Vice Chancellor  
Texas A& M University  
301 Wisenbaker Engineering Research Center  
College Station, TX 77843

Dear Dr. Bennett,

Thank you for your letter, dated August 11, 2009, regarding your recommendations on the Emergency Operations Center's (EOC) role in the National Incident Management System (NIMS).

I share your concerns about the need for specific training on the EOC's role in NIMS, and I agree with your recommendation that such training should include further explanation of the EOC's relation to the Incident Command System (ICS), as well as other EOCs and Joint Information Centers (JICs). I have asked FEMA's National Preparedness Directorate (NPD) to develop and implement the training recommended in your letter.

Again, I want to thank you for your correspondence and for your continued commitment to the role of the EOCs. Please continue to share your suggestions as they arise, and we look forward to working with you in the future.

Sincerely,

A handwritten signature in blue ink, appearing to read "W. Craig Fugate", with a large, sweeping flourish extending to the right. There is a small, illegible mark to the left of the signature.

W. Craig Fugate  
Administrator